

AEMpowered

Smart. Simple. Scalable. AI Powered.



Enapter

Investor Presentation, July 2025

Enapter

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2. AEM Technology
3. Products
4. Enapter's USPs
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6. Financials
7. ESG and Honors
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Introduction



Enapter at a glance



Started in Nov 2017



Pioneer and commercial leader in patented AEM electrolysis and advanced AI energy management software



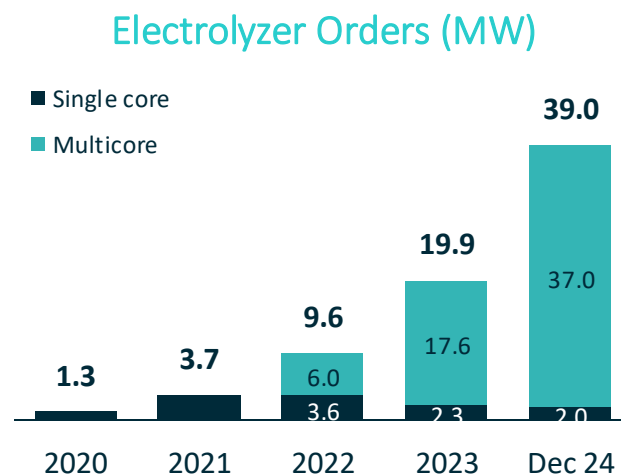
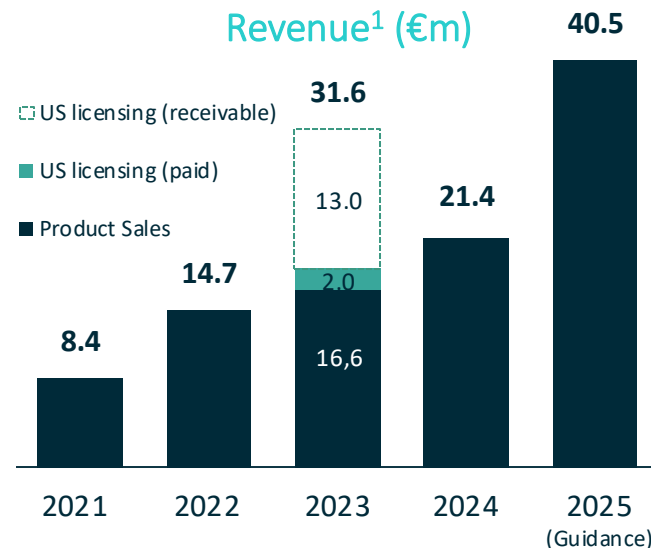
More than **27,000 electrolyzer cores** ordered by **>375 customers** across **>55 countries**



Attracting world-class partners: Partnership and €20m equity investment by Johnson Matthey (market Cap: €3.2bn) in 2022 and JV with Wolong (market Cap: €2.7bn) in 2024



Rapidly shifting to MW Systems. >95% of enquiries are for Megawatt systems.



Enapter

Registered office:	Hamburg, DE
Stock exchange:	Frankfurt / Hamburg Regulated Market
Bloomberg ticker:	H2O GR
Shares outstanding ² :	30.6m
Market cap ² :	€76,4m
Current FTE ² :	>200

Major Shareholders:

Blugreen Company Ltd. ³	40.32%
Svelland Global Trading Fund	20.12%
CVI Investments	7.02%
Morgan Stanley	4.79%
Sergei Storozhenko	4.20%
Wolong	3.79%
Johnson Matthey PLC	3.45%
Other shareholders	16.31%

AWARD-WINNING COMPANY



Enapter

Notes: (1) 2023 Rev. included €15m from a US licensing deal at the end of 2023, of which €2m was paid at signing and the remaining is receivable. 2025 results presented herein are based on Enapter Guidance, published at 27.02.2025; (2) Company shareholding and market data as of July 14, 2025 (3) Sebastian-Justus Schmidt, Founder



Enapter

Vision

To live in a world where fossil fuels are no longer used and **green hydrogen** fuels power the world via renewable energy sources.



Mission

To make green hydrogen affordable and accessible to all, using **AEM electrolyzer**.

Values

Customer – Quality – Passion.



Experienced executive team



Dr. Jürgen Laakmann
CEO (Chairman of the board)

- 20+ years of management experience in strategy consulting, automotive and tech
- Extensive experience in Private Equity and M&A
- Previously CEO at Formel D Gruppe where he was responsible for opening 20+ international offices and daughter companies



Gerrit Kaufhold
CFO (Board member)

- Part of Enapter's growth since the reverse-merger in 2020
- Previously tax advisor and auditor for a Big-Four accounting company and managing partner of an auditing company for many years



Ivan Gruber
CTO (Board member)

- Responsible for Operations, Engineering and R&D
- 15+ years of management experience in hydrogen, automotive, tech and strategy consulting
- Extensive experience in managing multi-site engineering teams & operations
- Previously Vice President Advanced Engineering for a Hydrogen System integrator and Electrolyzer component manufacturer



Michael Söhner
MD Operations

- Responsible for Operations and Quality
- Over 25 years of experience in implementing and optimizing business processes and digitalization
- Extensive experience in leading strategic projects in various business areas of the manufacturing industry and in the implementation of technology transfer projects
- Former Head of Digital Channel Management at a top-tier wireless communication company in Munich (Germany)




AEM Technology

 Enapter

 Enapter

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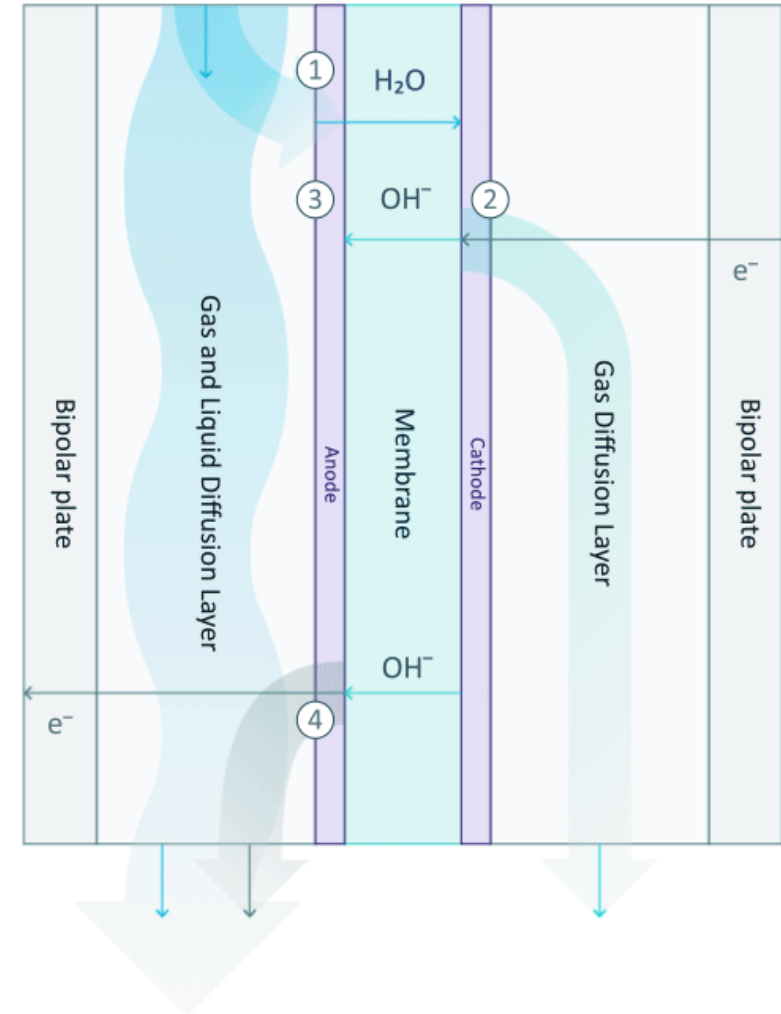
 Enapter

AEM's competitive advantage

Patented AEM technology




- Combining the best of Alkaline and PEM technology
- Iridium and titanium free
- Simple and scalable Balance of Plant
- Top efficiency
- Leading H₂ pressure and purity
- Strong patents granted



Our secret sauce

AEM’s competitive advantage

AEM is the future

	PEM	Alkaline	 AEM
Supports intermittent renewables	✓	✗	✓
Iridium free	✗	✓	✓
Titanium free	✗	✓	✓
PFAS regulation ready	✗	✗	✓
Compact design	✓	✗	✓
High current density	✓	✗	✓
Electrochemical compression	✓	✗	✓
Safe-to-handle electrolyte	✓	✗	✓

Technology review

AEM's competitive advantage

Modular systems scale faster



Computing in the past



Multi-core solution today



Electrolyzer in the past



Multi-core solution today



Products



Our product platform

Enapter's AEM scalability



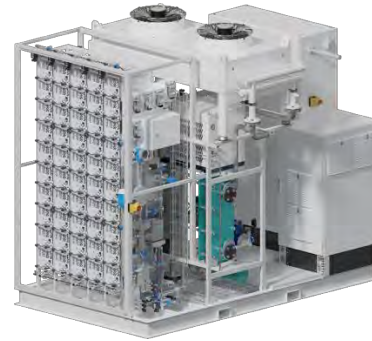
Stack 4



EL 4.1



EL 4.1 M



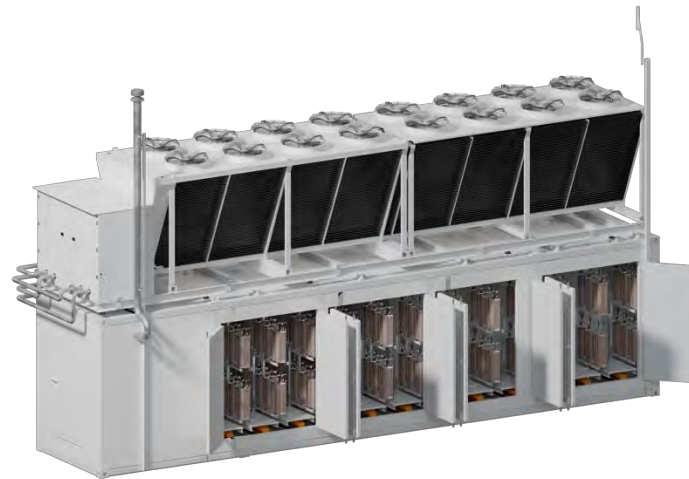
AEM Flex



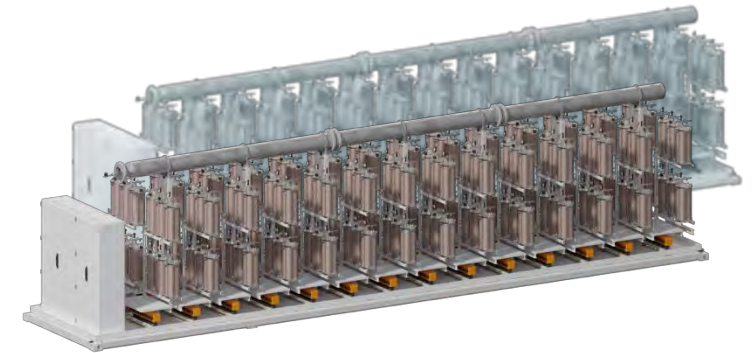
AEM Nexus



Stack T

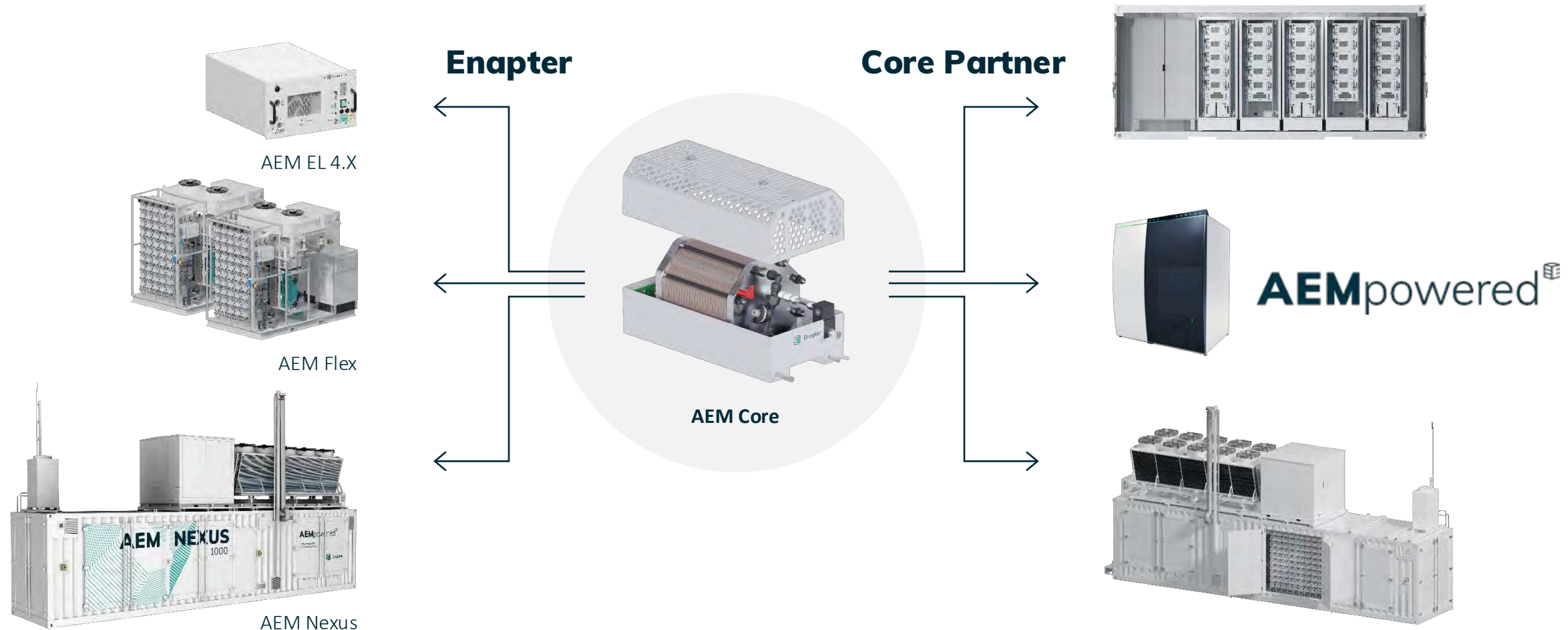


AEM Nexus 2500



Skid AEM solutions

Modular system as the basis for all product classes



Business Model: Core Partner

Building on **Enapter's blueprints** and developing **custom solutions** with AEM Core's modularity



Enapter

AEM Core

Manufactured by Enapter



Enapter Reference Design

Enapter provides Reference Design of its products. Cores are distributed by Enapter to Core Partner. Enapter also offers engineering services.



- Operating manual
- Technical specifications
- Product drawings
- Safety documents
- Etc.

Core Partner

AEM powered electrolyzer

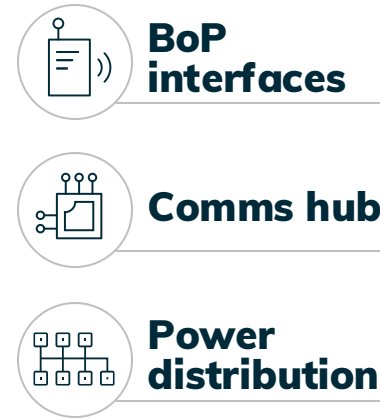
International network of Core Partners produce and sell products under their own label with "AEMpowered"



Core Partnership

Empowering Core Partners

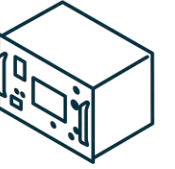
- Fast and CAPEX friendly entry into the AEM electrolyzer market
- Fast deployment and commissioning
- Ease of integration of electrolyzers
- Synergies from existing engineering expertise



AEM Building Blocks

The ease of modularity

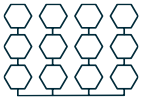
Singlecore applications



Enapter's AEM Singlecore electrolyzers



Flex applications



Enapter's AEM Multicore electrolyzers



Refuelling: road, maritime, air

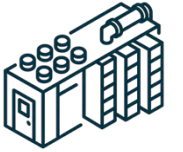


Industrial Use



H2 pilot projects

Nexus applications



Enapter's AEM Multicore electrolyzers



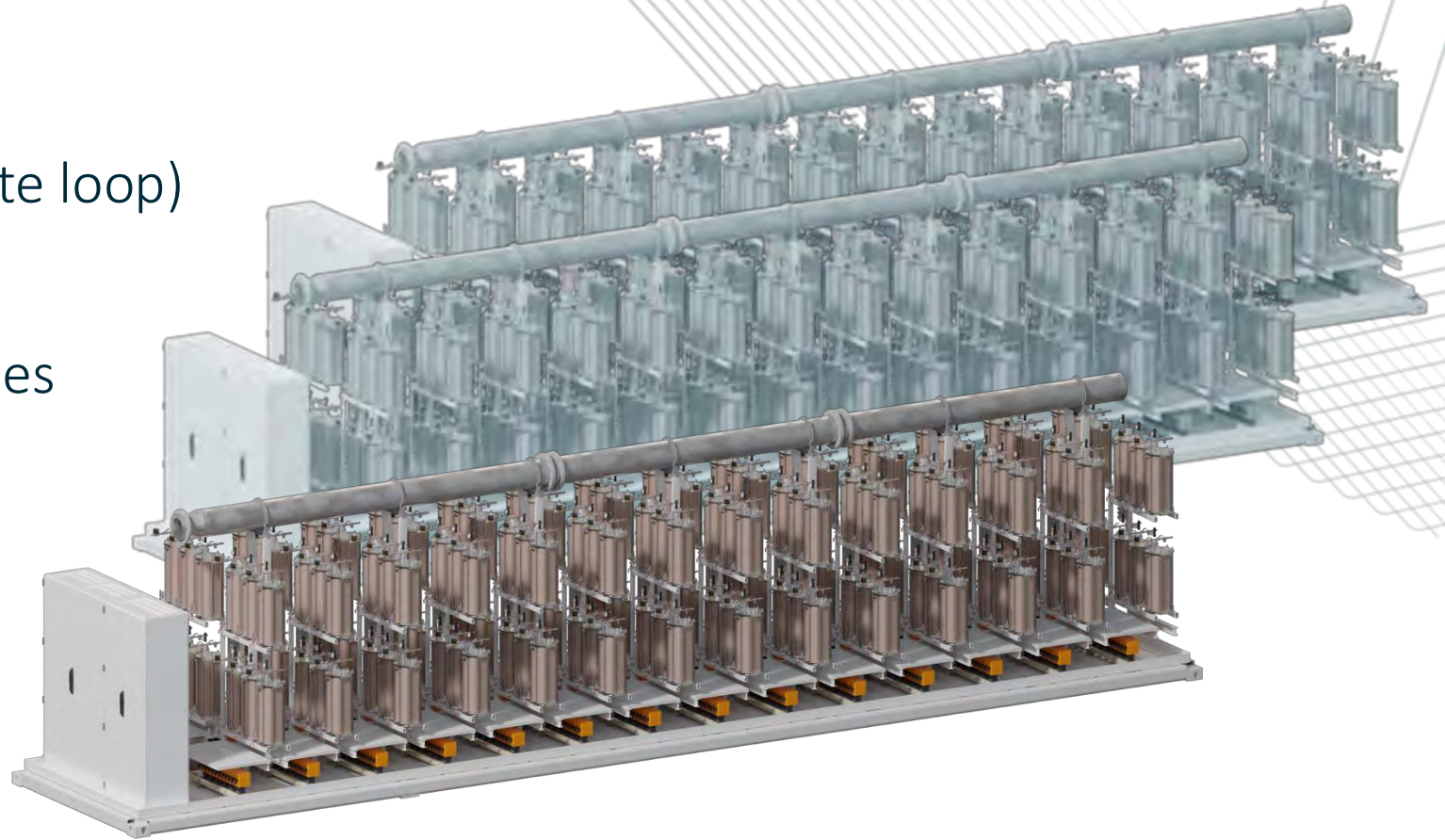
- Industrial applications
- Refueling solutions
- Grid balancing & energy storage



Multicore: AEM skid systems

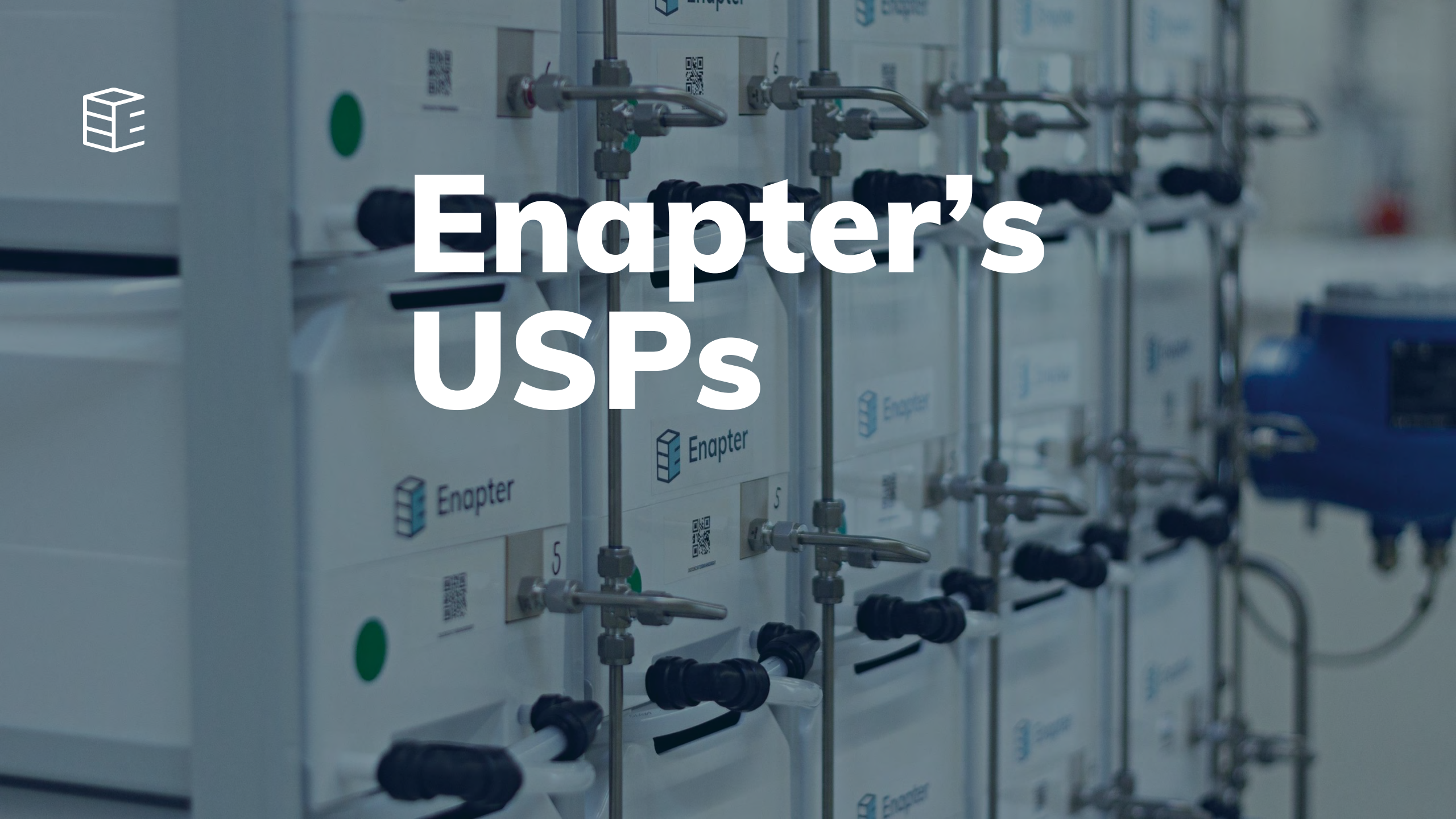
Enapter Electrolyzers

- Custom **skid-based** solutions
- Core BoP (centralized electrolyte loop)
- **100 MW** projects range
- Real-time reaction to renewables
- Modular & scalable





Enapter's USPs



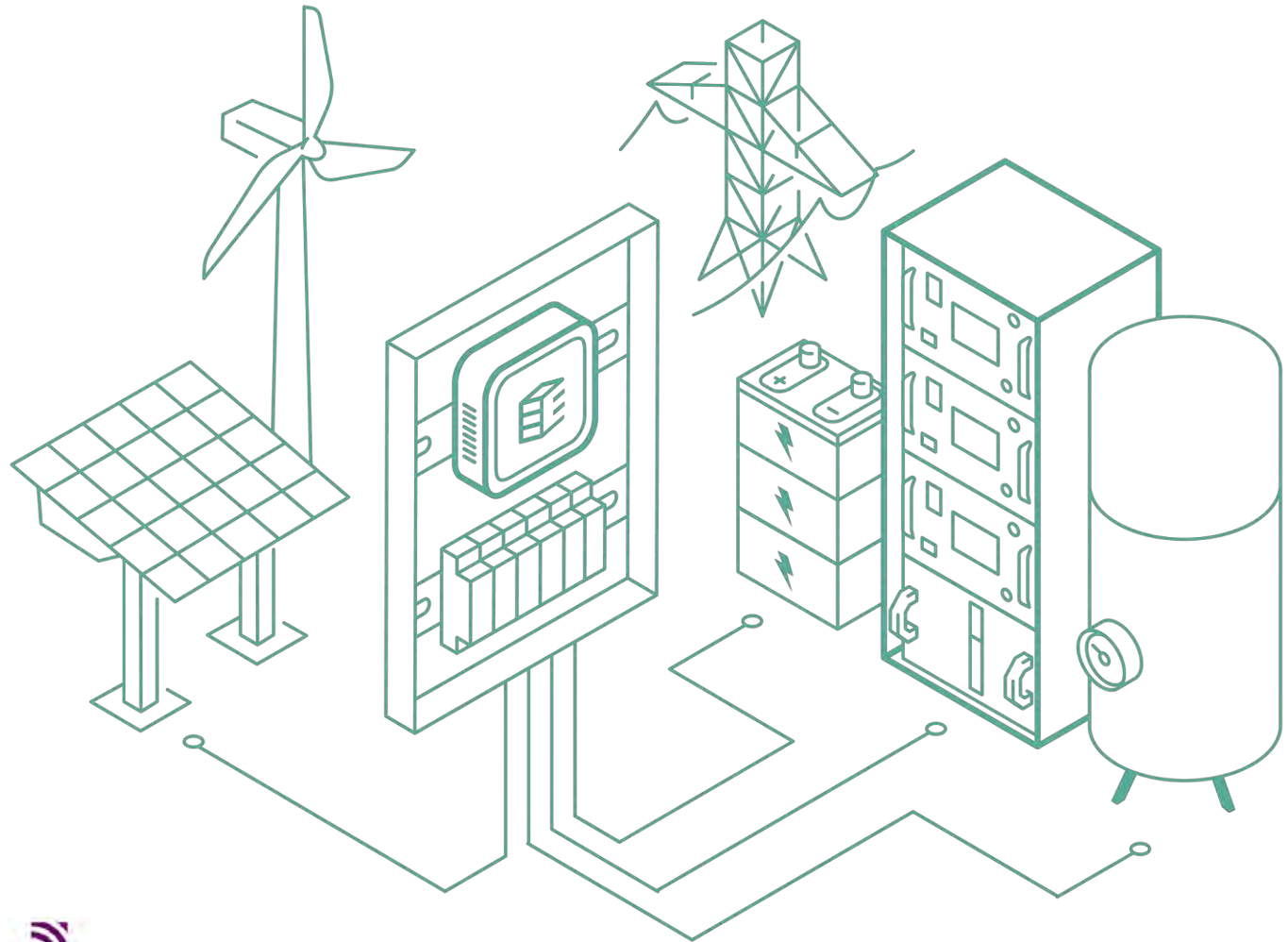
5 reasons for Enapter

- **Powerful AI software** to manage all devices in a energy system
- **High efficiency** to maximize hydrogen output and minimize LCOH
- **Redundancy** as a key design principle to guarantee continuous operation
- **No Iridium or PFAS** for lower supply chain risk and conformity with future regulations
- **Highest flexibility** to perfectly capture every kWh of renewable energy



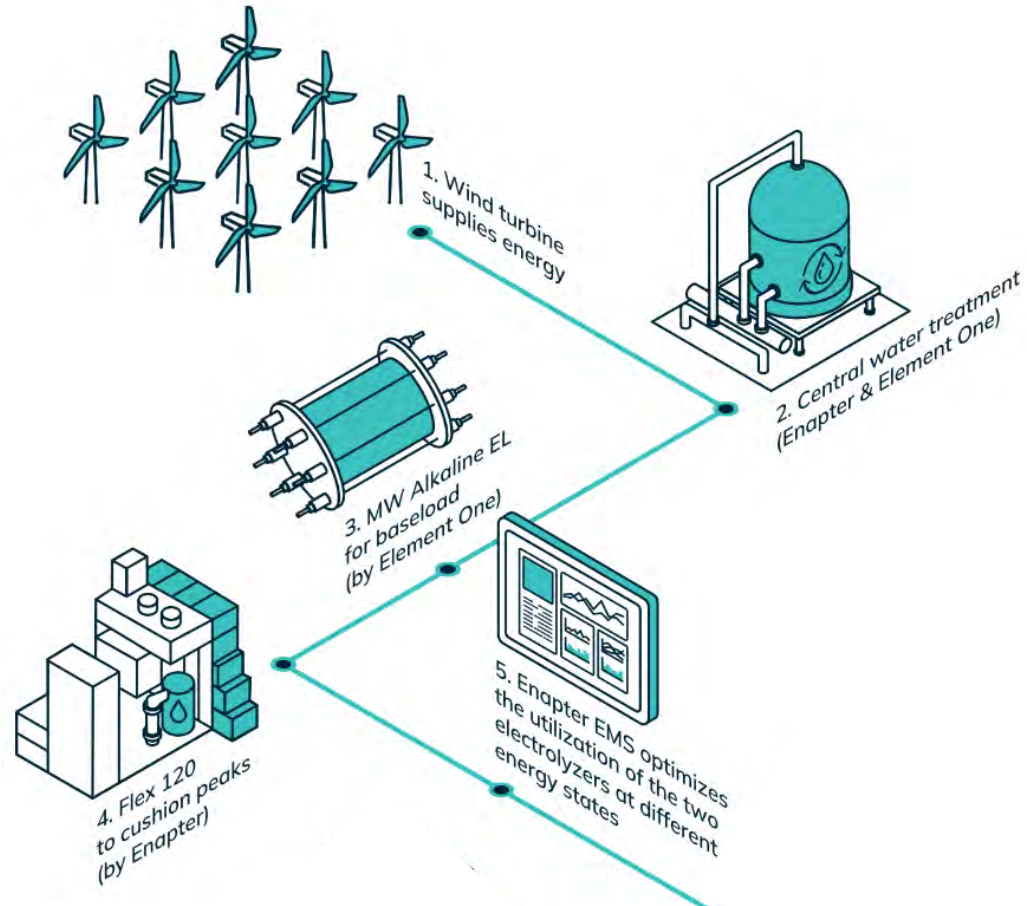
Product-driven innovation with AI software

- One Enapter Software for all devices in an energy system
- Production optimization with innovative AI software
- Based on 2.700.000 million total operating hours
- All Enapter units constantly learning from each other in various climate zones and environments



Example of how our AI-Software is used:

Integrated Battery Storage and Hybrid System using AEM and Alkaline



Enapter EL + Alkaline EL



Enapter EL + Battery Energy Storage System

Software

Energy Monitoring and Management

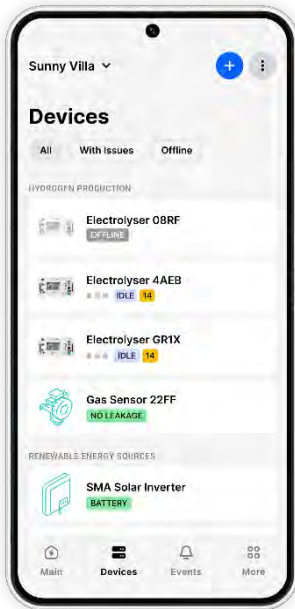
- ✓ Real Time Monitoring and Control
- ✓ Predictive Maintenance
- ✓ Integration with third party systems
- ✓ Integrated AI for optimal efficiency
- ✓ Access via App (Android and iOS) and Browser



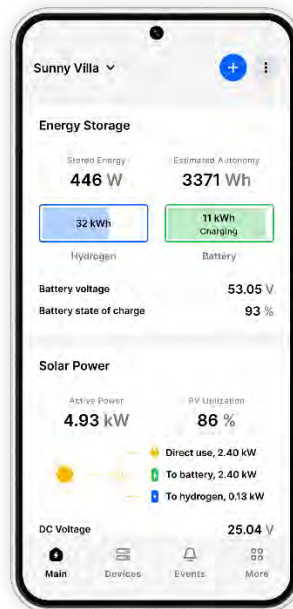
Enapter's competitive advantage: IIoT Software Solution

Our customers can monitor and control their entire energy system with our software

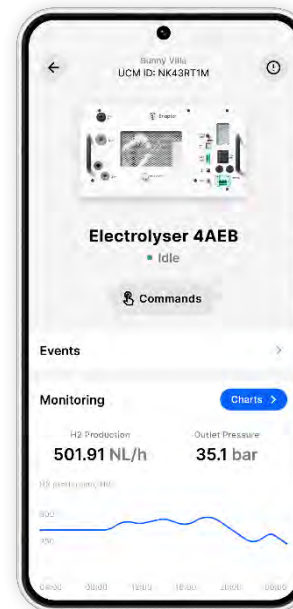
Integrate any energy device



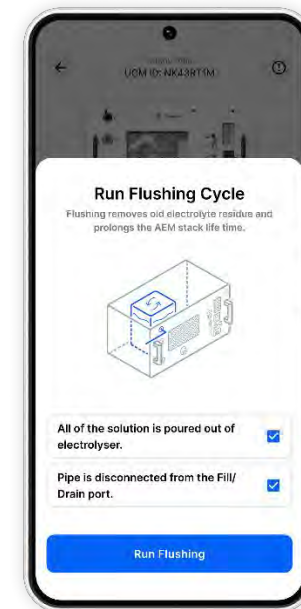
Oversee key metrics



Control devices remotely



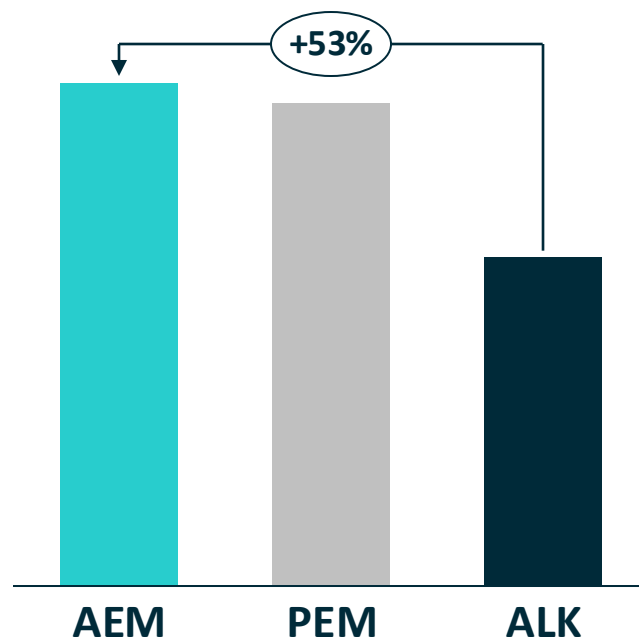
In-App Maintenance Instructions



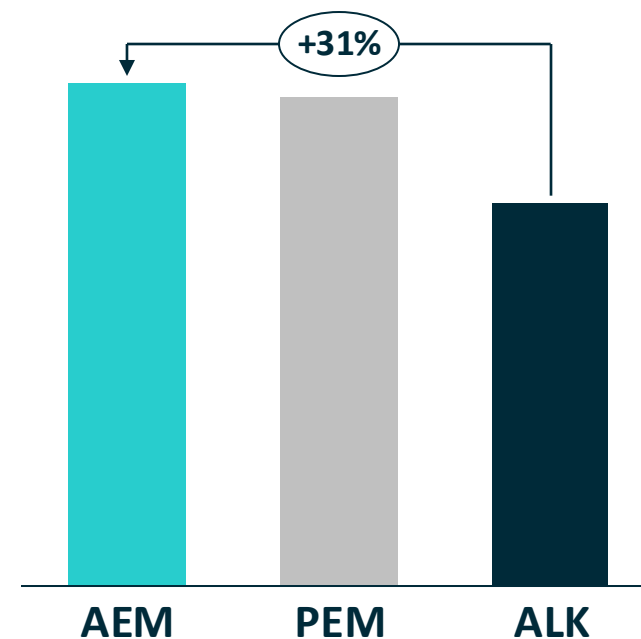
Flexibility

The most flexible MW systems in the market

- ✓ Operational flexibility of 3-100% due to modularity of our multicore electrolyzers
- ✓ Up to 53% increase¹ in annual hydrogen production for 1 MW system compared to competitors
- ✓ Performance optimization with AI software



PV asset 1.5x bigger than EL



PV asset 2x bigger than EL

¹ Calculations based on a 1 MW electrolyser (for Enapter: AEM Nexus 1000) coupled with a 1,5 MW & 2 MW solar PV asset in Dusseldorf. Irradiation data from National Renewable Energy Lab (NREL). Operational flexibility of average PEM competitors assumed to be 10-100% and of average ALK competitors assumed to be 40-100%.

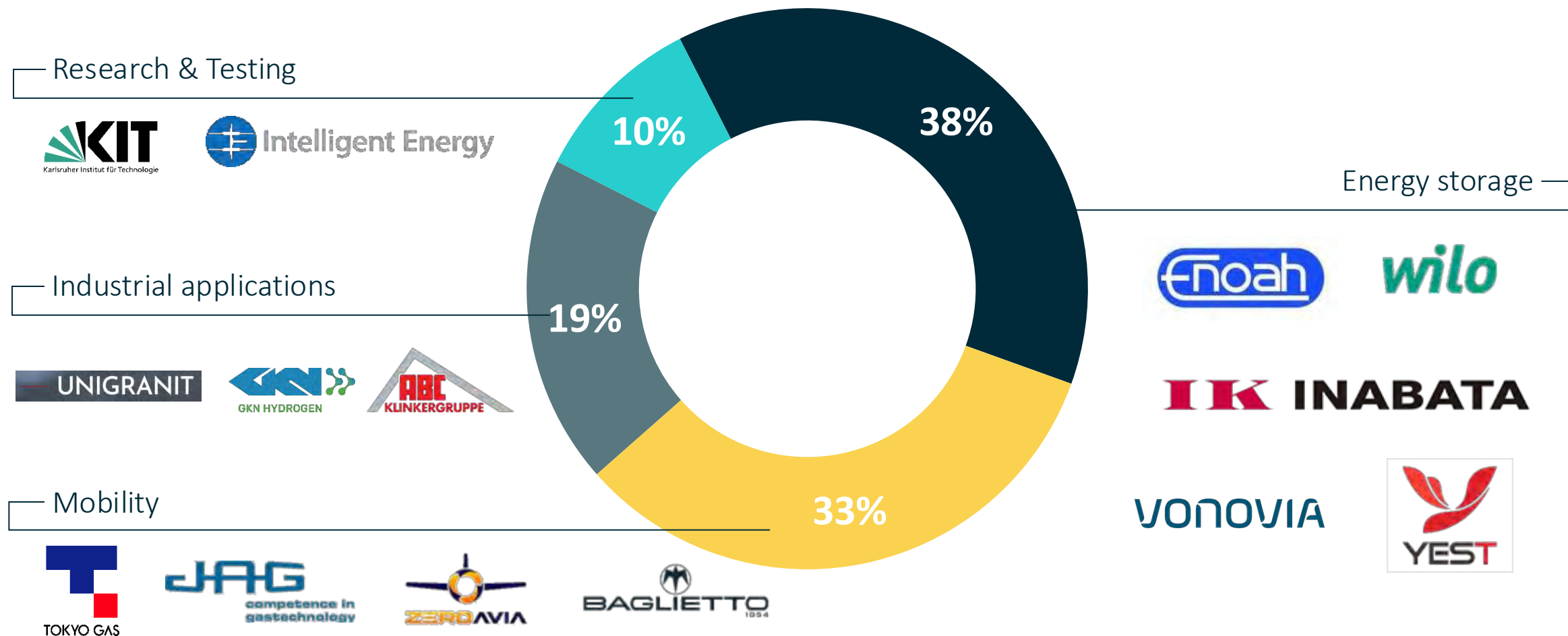


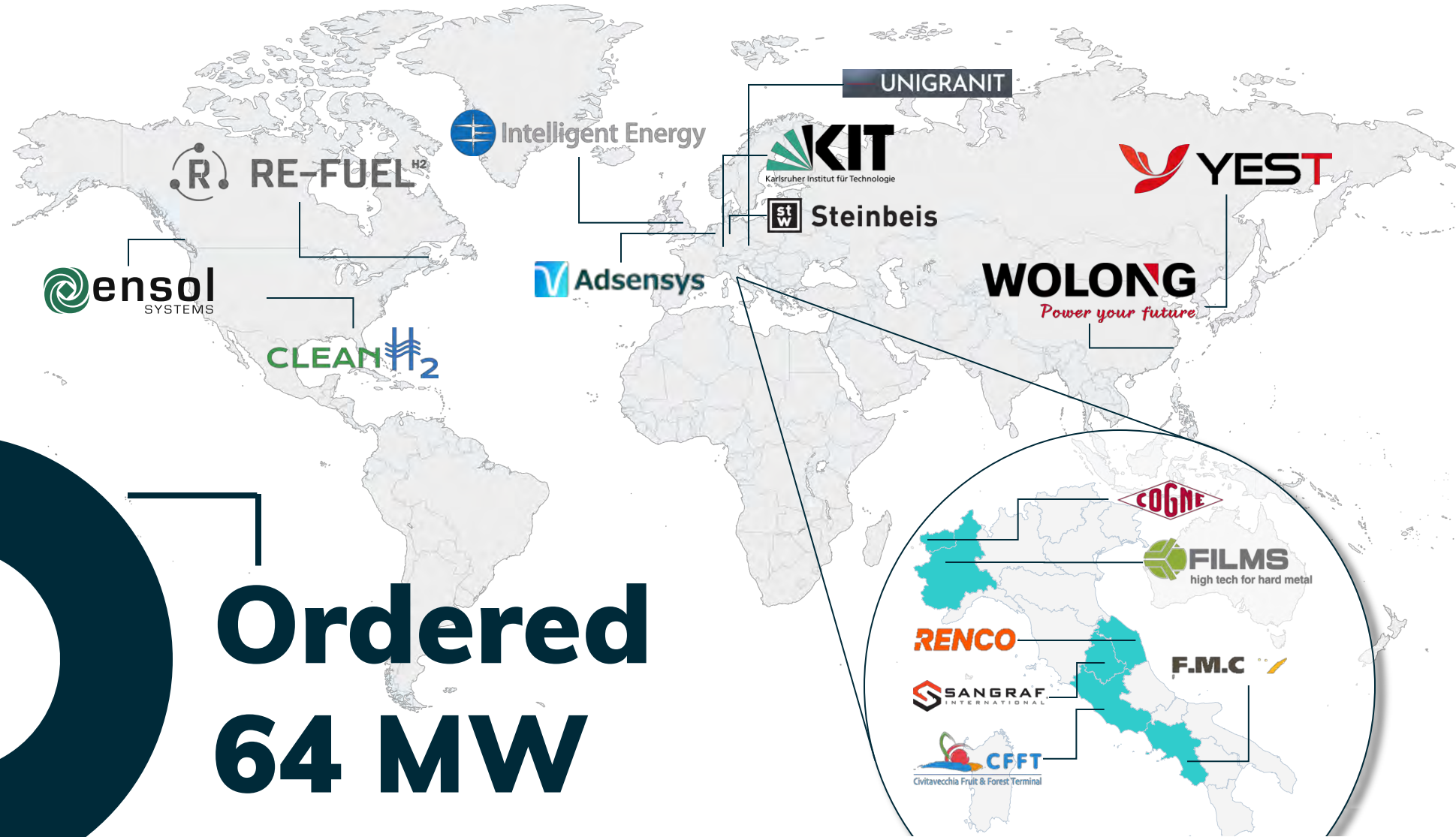
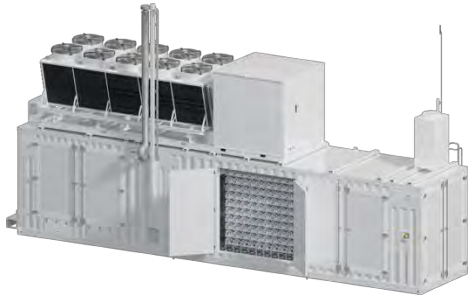
Applications



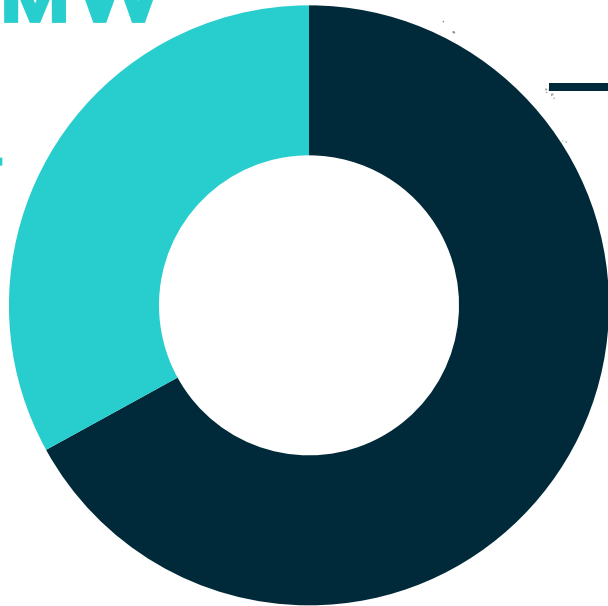
Customers by industry sectors

Selected customers





**Delivered
32 MW**



**Ordered
64 MW**

17 MW in Italy's Hydrogen Valleys



Financials

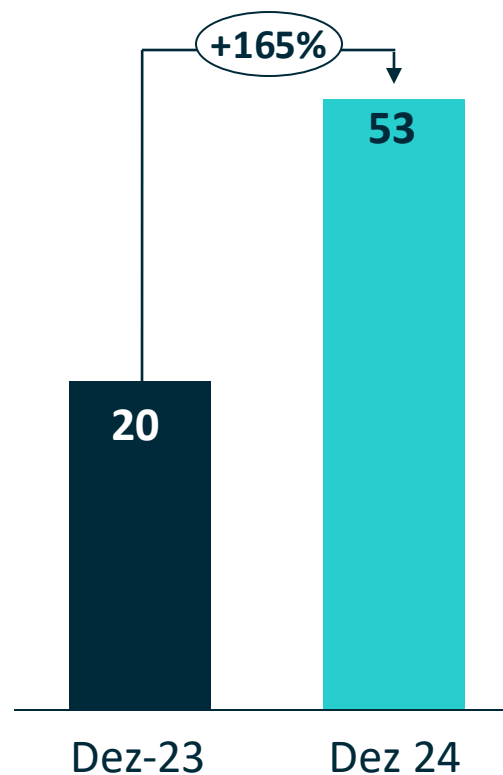


Order intake and backlog

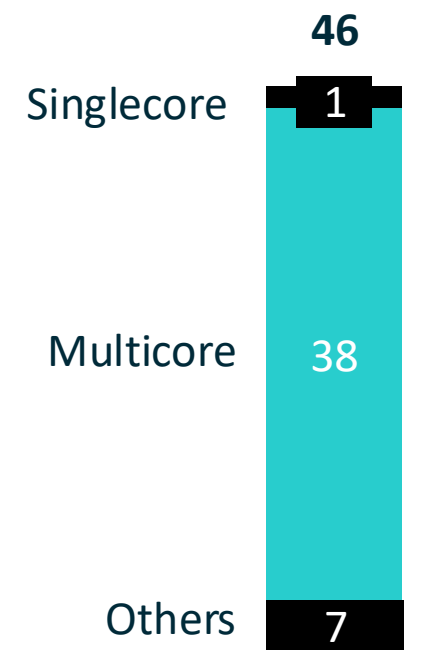
Order intake grow

- ✓ Order intake has more than doubled compared to the previous year and reached EUR 53 M at the end of December 2024
- ✓ Order backlog (as of 06 May 2025) stands at EUR 46 M.
98% of product backlog are multicore electrolyzer

Order intake (MEUR)



Order backlog (MEUR)







Total backlog as of 06/05/25

Note: Multicore electrolyzer are defined as electrolyzer products containing more than one Core (Stack).

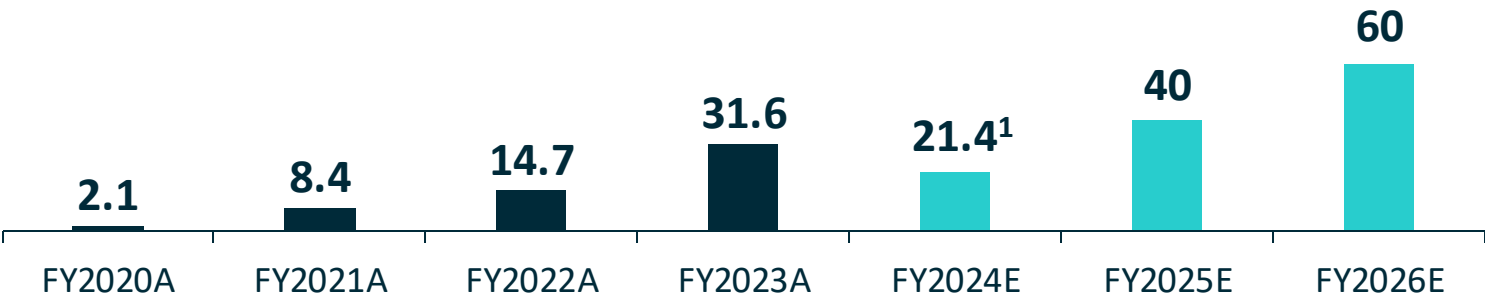
Historical & projected revenue development

Revenue per FY (€m)

Broker research estimates²

	2020	2021	2022	2023	FY2024	FY2025E	FY2026E
 Enapter	2.1	8.4	14.7	31.6 ¹	21.4	39-42	
 mwb research						39.4	70.8
 Pareto Securities						40	60
 First Berlin						39.2	61.3
Broker Consensus						40	60

- ≡ FY2023A revenue was composed of EUR 16.5m product sales and EUR 15m recognized on US license agreement
- ≡ Product sales increased by 30% from 2023 to 2024.







Note: 1) 2023 Rev. included €15m from a US licensing deal at the end of 2023, of which €2m was paid at signing and the remaining is receivable. 2) FY25E – FY26E is based on the latest broker research from mwb research (02.05.2025), First Berlin (04.03.2025) and Pareto (28.02.2025) and Enapter Guidance.

Historical & projected EBITDA development

EBITDA (€m)

Broker research estimates²

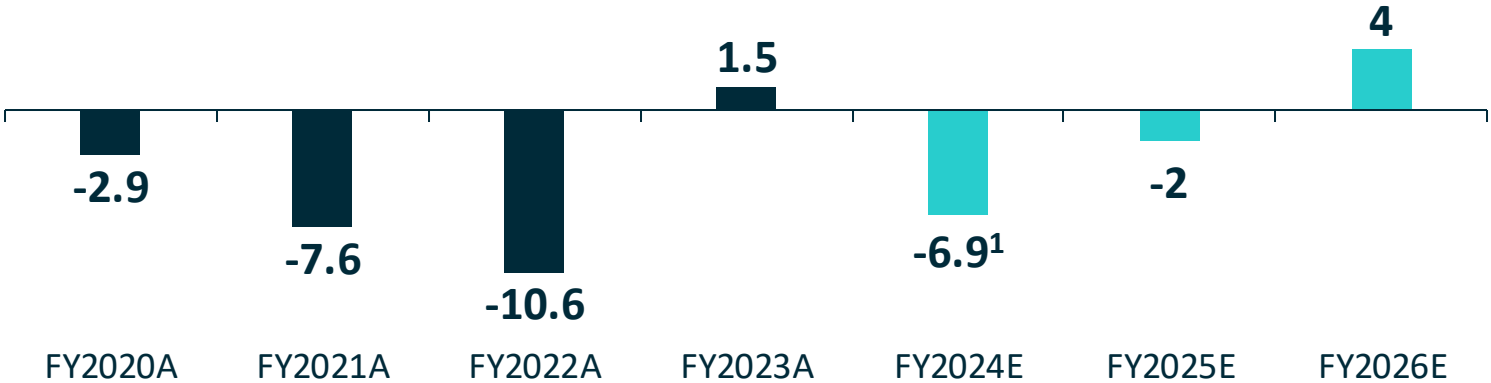
	FY2020A	FY2021A	FY2022A	FY2023A	FY2024	FY2025E	FY2026E
 Enapter	(2.9)	(7.6)	(10.6)	1.5 ¹	(6,9)	(2)-0	
 mwb research						(2)	10.6
 Pareto Securities						(2)	5
 First Berlin						(2.1)	3
Broker Consensus						(2)	4



Economies of scale in production ensure better margins.



Massive demand for megawatt systems underpins growth.



Note: 1) FY24 published 30 April 2025. 2) FY25E is based on the latest broker research from mwb research (02.05.2025), First Berlin (04.03.2025) Pareto (28.02.2025) and Enapter Guidance.



ESG and Honors



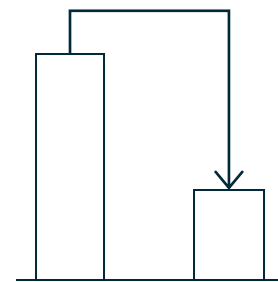


Enapter Pisa: Our production site for the AEM-Cores

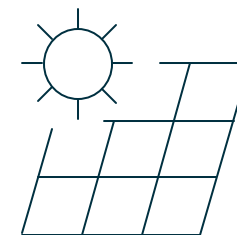
100% powered by renewable energies

We honor our environment

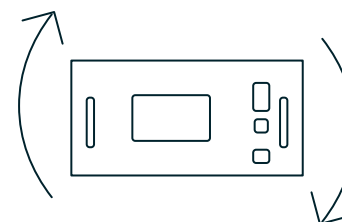
- We have analyzed our carbon footprint and reduced our Scope 1 and 2 emissions by more than 90 % since 2022.
- Our production site in Pisa is powered by 100% renewable electricity.
- We aim to make our production as circular as possible and have already developed a reverse logistics process to take back our electrolyzers at the end of their lifetime.
- We report according to European Sustainability Reporting Standards (ESRS) and Sustainability Accounting Standards Board (SASB).



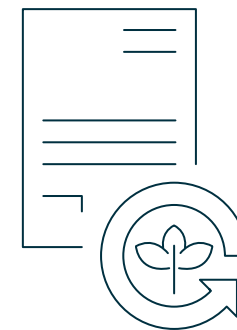
90% less Scope 1 & 2 emissions



Production sites powered by 100% renewable energy



Circular production principles



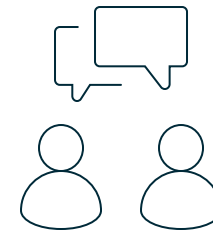
ESRS and SASB Reporting

We set high ethical standards in what we do

- We truly value our colleagues.
- We prioritize their well-being and development, fostering open communication and providing ample opportunities for growth.
- Our compensation packages are competitive, and we strive to maintain a positive and inclusive work environment that encourages collaboration and creativity.



Code of Conduct



Whistle-blower mechanism



202 employees
32% female 68% male



100% employees
with social protection

Honors

Award winning company



Enapter is supported and advised by experienced entrepreneurs, investors and academics

Supervisory board



Armin Steiner
SB Chairman,
Enapter SB Member,
zoo.de Ex-CFO, Beta System



Ragnar Kruse
SB Member, Enapter
Co-Founder, AI.HAMBURG
Co-Founder, Smaato



Eva Katheder
SB Member, Enapter
SB Member, H2 Core AG



Prof. Dr. Christof Wetter
SB Member, Enapter
SB Member, 2G
Professor, FH Münster

Majority shareholder



Sebastian-Justus Schmidt
Co-Founder and former CEO of
Enapter

- Mr. Schmidt co-founded Enapter in 2017 and led the company as CEO and co-CEO until 2023. He continues to remain closely involved in an advisory capacity and as majority shareholder.
- Previously founder and CEO of SPB Software, which was acquired in 2011 by US-listed Yandex for a double-digit million euro price tag
- Former Executive Vice President and GM Mobile for Yandex, Europe's largest internet company

Advisory board



Udo Filzmaier
Board Member, e.battery
systems F Technologies,
Owner/CEO



Prof. Hubert Gasteiger
Professor, TU Munich
Ex-Director Catalyst
Technology, ACTA s.p.a



Uwe Raschke
Former Member
Board of Management,
Robert Bosch GmbH



Christof Winker
Cobira, Business
Development
cw-1 Consulting



Torsten Frühauf
Angel Investor
CEO Prokonzept GmbH



Sergei Storozhenko
Serial entrepreneur
and Angel Investor



Boris Tatievski
Founder of Bosger
Holding, Autobooking
24/7, Bizol Germany



Nicolas Proisy
Hydrogen Process
Innovation Manager
Johnson Matthey



Andrew Izzard
Global Technical
Applications Director
Johnson Matthey





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Selected Customer Projects

Industrial solution | ABC Klinker, Germany



Decarbonising brick production

- 1 × AEM Flex 120 (multicore)
- 50 kg/24 h of green hydrogen



Mobility, research | Steinbeis Innovation Center, GF



Clean mobility research hub at megawatt scale

- 1 x AEM Nexus 1000 (multicore)
- 453 kg/24 h of green hydrogen

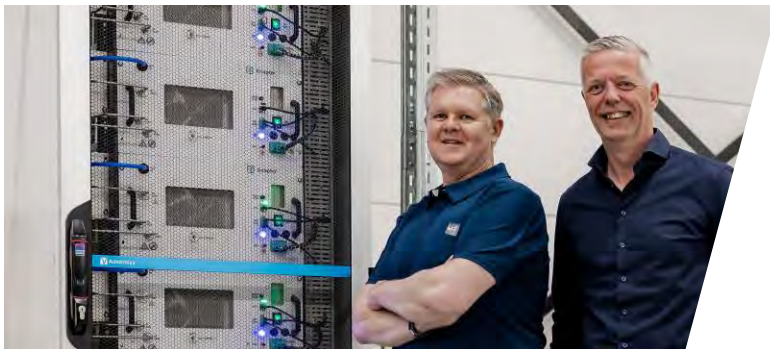


Industrial solution | Roto-Art, Netherlands



Replacing natural gas with green hydrogen for industrial ovens

- 7 × electrolyzer AEM EL 4.0 (singlecore)
- 7 kg/24 h of green hydrogen



Industrial solution | Yanmar, Japan



Industrial H₂ pilots at Yanmar Clean Energy Site

- 14 × electrolyzer AEM EL 2.1 (singlecore)
- 14 × electrolyzer AEM EL 4.0 (singlecore)
- 28 kg/24 h of green hydrogen



Mobility | Tokyo Gas, Japan



Commercial hydrogen refuelling station in Tokyo

- 30 × electrolyzer AEM EL 2.1 (singlecore)
- 30 kg/24 h of green hydrogen





Mobile refuelling for hydrogen aircrafts

- 10 × electrolyzer AEM EL 2.1 (singlecore)
- 10 kg/24 h of green hydrogen



Mobility | Baglietto, Italy



Green hydrogen production for the naval sector

- 10 × electrolyzer AEM EL 4.0 (singlecore)
- 10 kg/24 h of green hydrogen



Electricity storage | Hylife Innovations, Netherlands



District-wide energy storage on a Dutch island

- 30 × electrolyzer AEM EL 2.1 (singlecore)
- 30 kg/24 h of green hydrogen



Electricity storage | PowiDian Energy, France



Hydrogen seasonal storage in remote location

- 1 × electrolyzer AEM EL 2.1 (singlecore)
- 1 kg/24 h of green hydrogen



Electricity storage | Creo, UK



Autonomous energy management

- 2 × electrolyzer AEM EL 2.1 (singlecore)
- 2 kg/24 h of green hydrogen

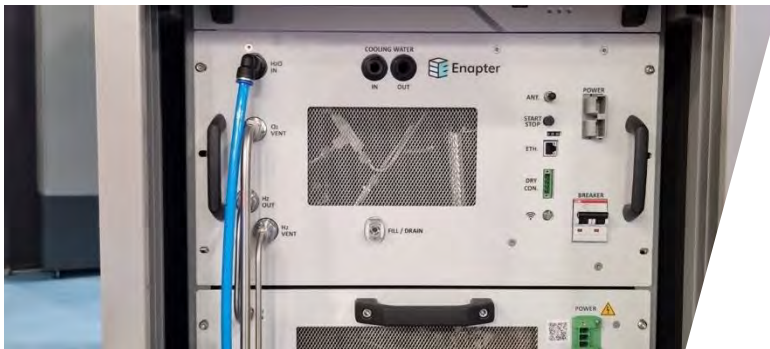


Electricity storage | Hybitat, Italy



Energy storage for buildings

- 1 × electrolyzer AEM EL 4.0 (singlecore)
- 1 kg/24 h of green hydrogen

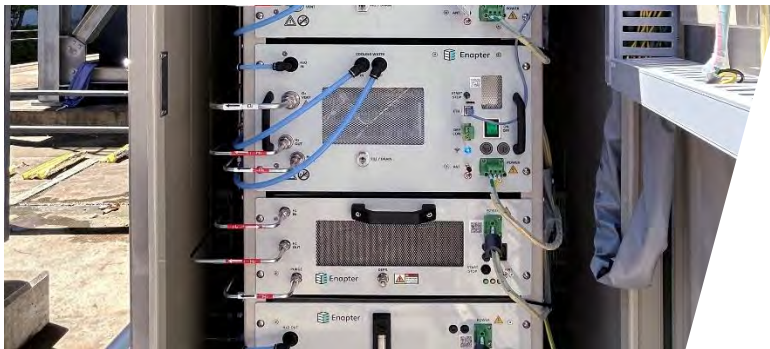


Electricity storage | Obayashi, Japan



Green hydrogen generation for Japanese construction sector

- 2 × electrolyzer AEM EL 4.0 (singlecore)
- 2 kg/24 h of green hydrogen



Power-to-heat | DNVGL, Netherlands



Residential heating with hydrogen

- 8 × electrolyzer AEM EL 2.1 (singlecore)
- 8 kg/24 h of green hydrogen



Research | Deep Branch, Netherlands



Protein creation with gas fermentation

- 1 × electrolyzer AEM EL 2.1 (singlecore)
- 1 kg/24 h of green hydrogen

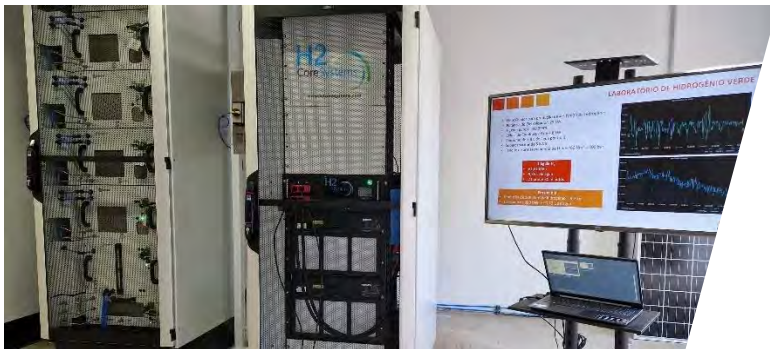


Research | University of Santa Catarina (UFSC), Brazil



Green H₂ production for diverse uses in Florianópolis

- 9 × electrolyzer AEM EL 2.1 (singlecore)
- 9 kg/24 h of green hydrogen



Research | Czech Technical University, Czech Republic



H₂ mobility R&D at CTU Prague

- 4 × electrolyzer AEM EL 2.1 (singlecore)
- 4 kg/24 h of green hydrogen



Research | CICITEM, Chile



Mobile green hydrogen plant for research

- 8 × electrolyzer AEM EL 2.1 (singlecore)
- 8 kg/24 h of green hydrogen

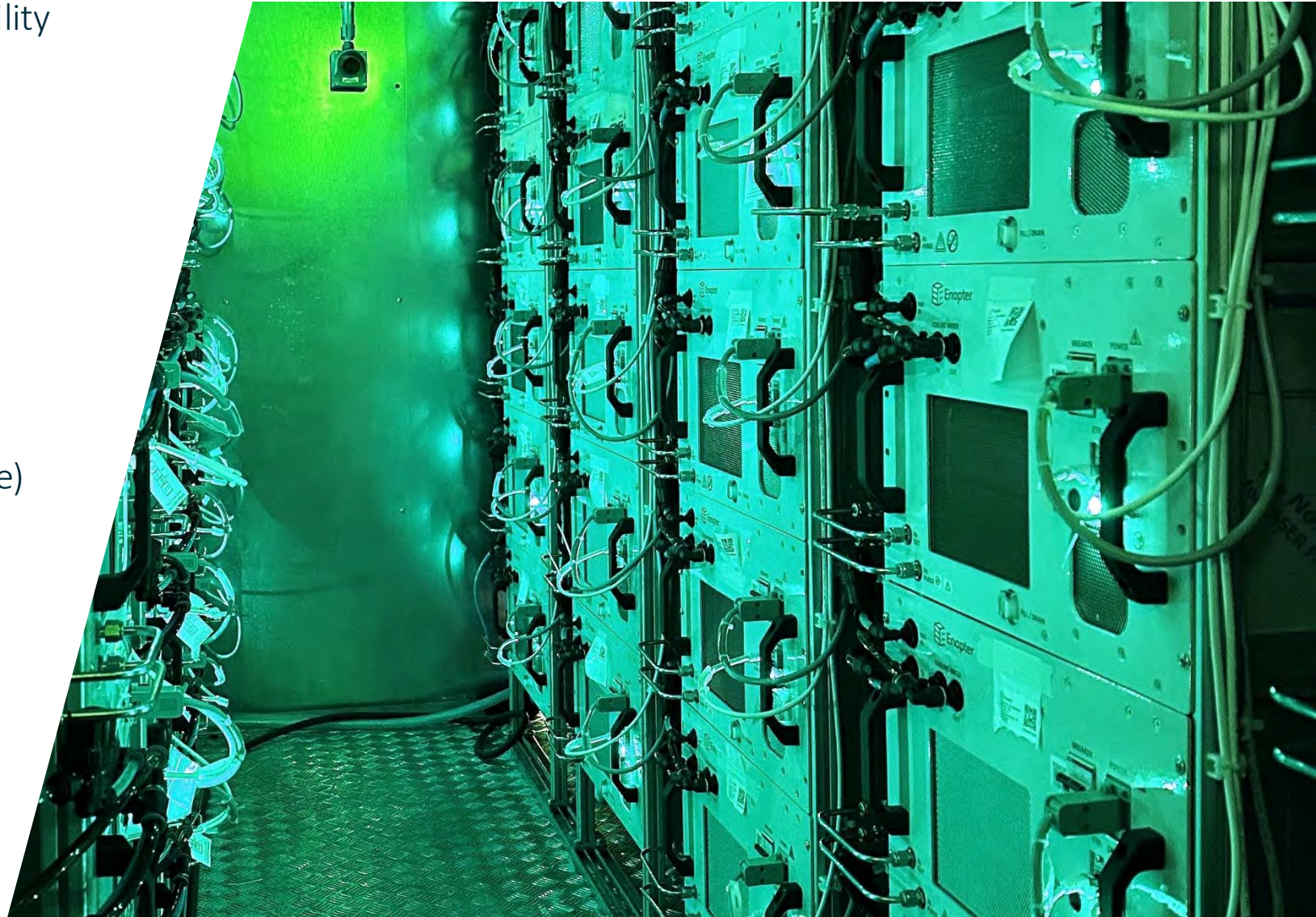


Research | HyLab of MORE Munich Mobility
Research Campus, Germany



Decentralized hydrogen production for mobility research

- 48 × electrolyzer AEM EL 2.1 (singlecore)
- 48 kg/24 h of green hydrogen



Electricity storage | Wilo, Germany



H2POWERPLANT for backup energy & self-sufficiency

- 95 × electrolyzer AEM EL 2.1 (single-core)
- 95 kg/24 h of green hydrogen

