

AEM powered

Smart. Simple. Scalable.

Enapter

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Content

1. Introduction
2. AEM Technology
3. Products
4. Enapter's USP
5. Applications
6. Financials
7. Operations and ESG
8. Selected Customer Projects






Introduction

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Enapter at a glance



Started in Nov 2017



Pioneer and commercial leader in patented AEM electrolysis, with high operating flexibility without using rare materials, especially Iridium.



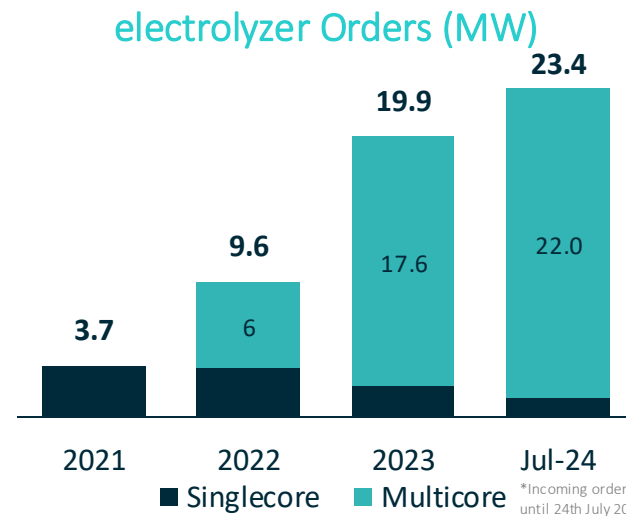
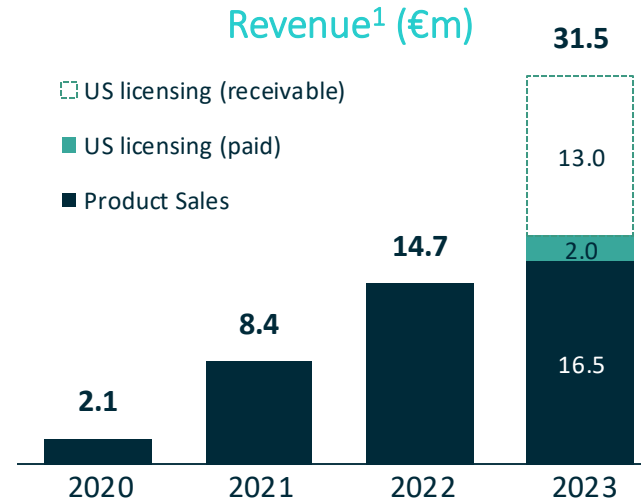
More than 15,000 electrolyzer cores ordered by >375 customers across >50 countries



Attracting world-class partners: Partnership and €20m equity investment by Johnson Matthey (market Cap: €3.4bn) in 2022



Rapidly shifting to MW Systems. >95% of enquiries are for Megawatt systems.



Enapter

Registered office:	Düsseldorf, DE
Stock exchange:	Frankfurt / Hamburg Regulated Market
Bloomberg ticker:	H2O GR
Shares outstanding ² :	27.2m
Market cap ² :	€113m
Current FTE ² :	>200

Major Shareholders:

Blugreen Company Ltd. ³	56.71%
Svelland Global Trading Fund	9.16%
Sergei Storozhenko	4.72%
Johnson Matthey	3.87%
Morgan Stanley	5.04%
Other shareholders	20.05%

AWARD WINNING COMPANY





Enapter

VISION

To live in a world where fossil fuels are no longer used and **green hydrogen** fuels power the world via renewable energy sources.



MISSION

To make green hydrogen affordable and accessible to all, using **AEM electrolyzers**.

VALUES

Customer – Quality – Passion.



Enapter

Experienced executive team



Dr. Jürgen Laakmann
CEO (Vorstand)

- Focusing on operations, R&D, governance, Europe & North America
- 20+ years of management experience in strategy consulting, automotive and tech
- Extensive experience in Private Equity and M&A
- Most recently CEO at Formel D Gruppe where he was responsible for opening 20+ international offices and daughter companies



Gerrit Kaufhold
CFO (Vorstand)

- Part of Enapter's growth since the reverse-merger, initially as a consultant and then as a core part of the international team
- Formerly tax advisor and auditor for a Big-Four accounting company and managing partner of an auditing company for many years



Philip Hainbach
MD Corporate Governance

- Responsible for Legal, Compliance, HR, Sustainability, Funding and Public Affairs
- 10yr+ experience in the renewable energy sector specializing in national and European energy policy, global regulatory affairs of energy transitions as well as international trade and investment law
- Formerly working in the Legal Affairs Division of the World Trade Organization (WTO) in Geneva.



Michael Söhner
MD Operations


- Responsible for Operations and Quality
- Over 20 years of experience in implementing and optimizing business processes and digitalization
- Extensive experience in leading strategic projects in various business areas of the manufacturing industry and in the implementation of technology transfer projects
- Former Head of Digital Channel Management at a top-tier wireless communication company in Munich (Germany)



AEM Technology


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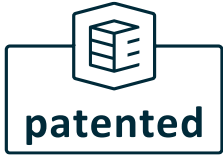
AEM's competitive advantage

AEM is the future

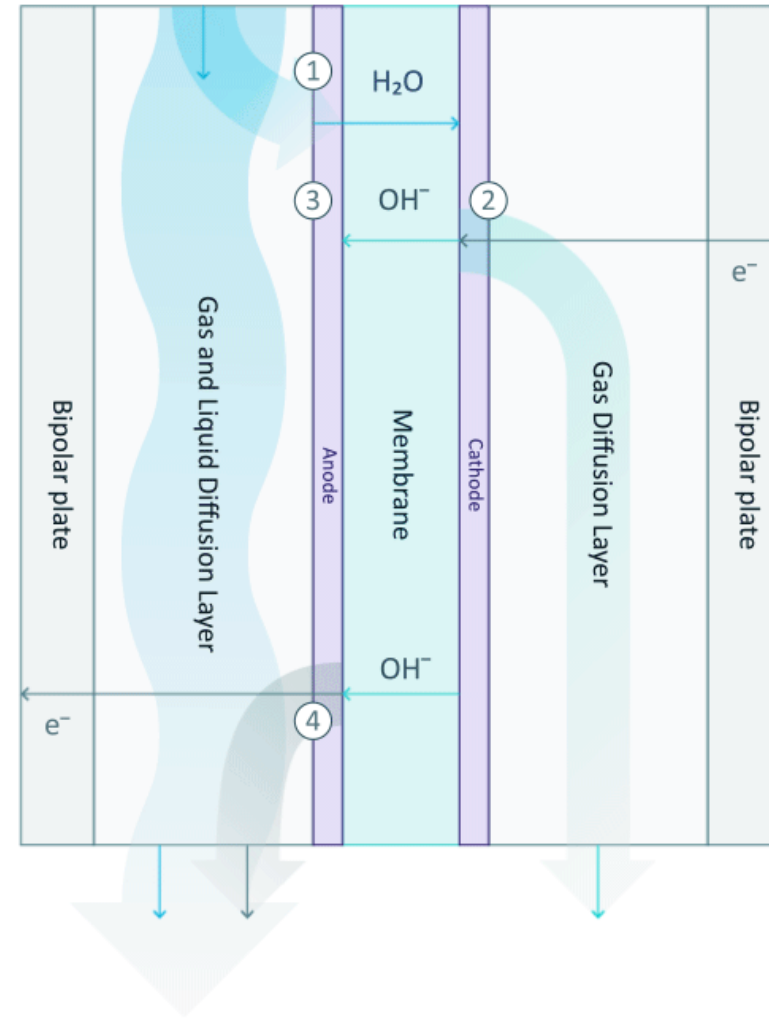
	PEM	Alkaline	 AEM
Supports intermittent renewables	✓	✗	✓
Iridium free	✗	✓	✓
Titanium free	✗	✓	✓
PFAS regulation ready	✗	✗	✓
Compact design	✓	✗	✓
High current density	✓	✗	✓
Electrochemical compression	✓	✗	✓
Safe-to-handle electrolyte	✓	✗	✓

Technology review

Patented AEM technology

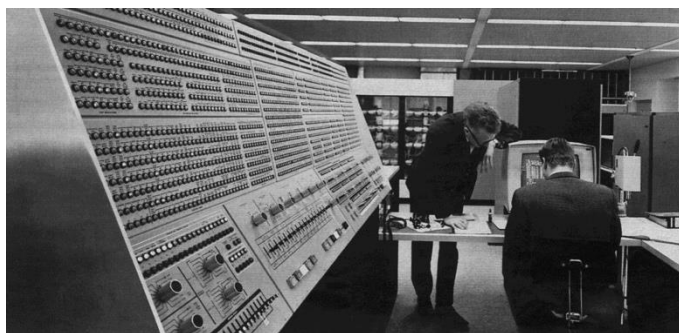


- Combining the best of Alkaline and PEM technology
- Iridium and titanium free
- Simple and scalable Balance of Plant
- Top efficiency
- Leading H₂ pressure and purity
- Strong patents granted



Our secret sauce

Modular systems scale faster



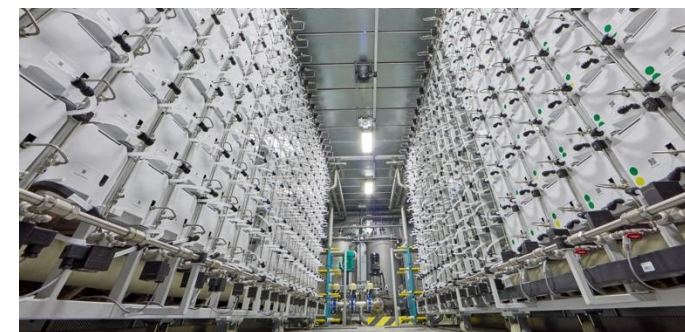
Computing in the past



Multi-core solution today



Electrolyser in the past




Multi-core solution today



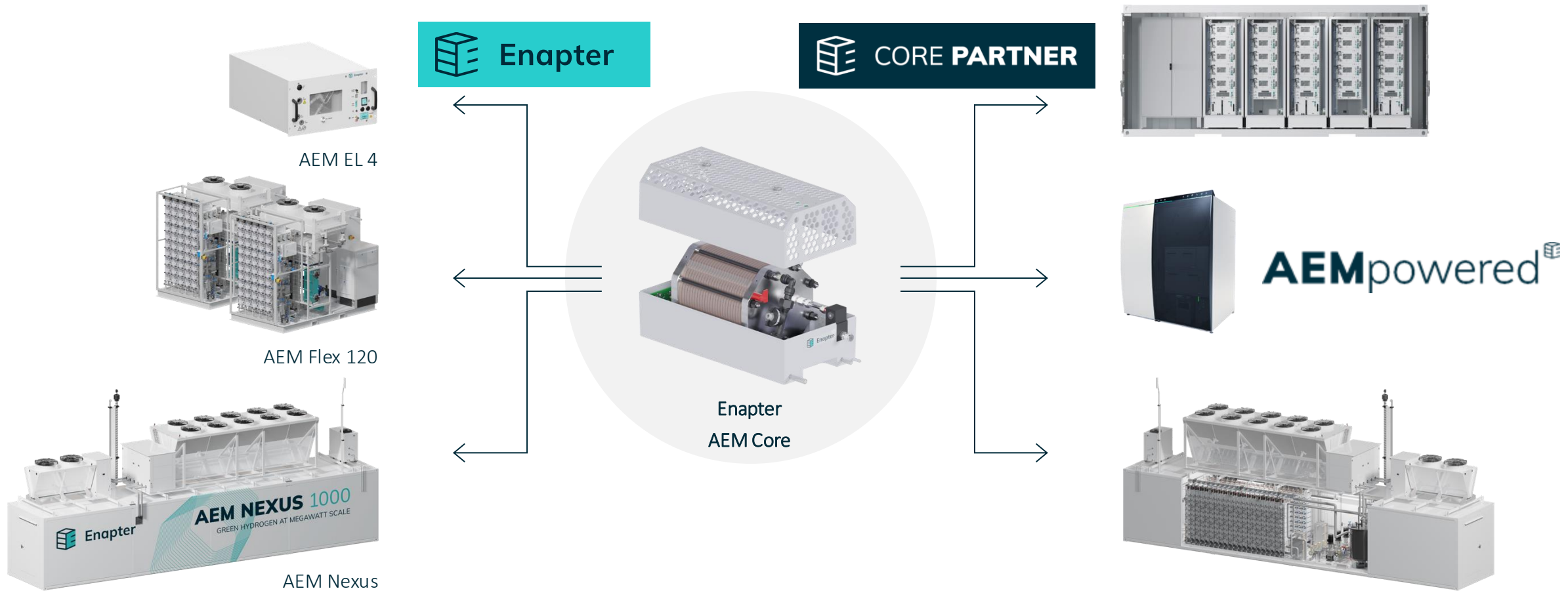
Products

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Modular system as the basis for all product classes



Business Model

Core Partner



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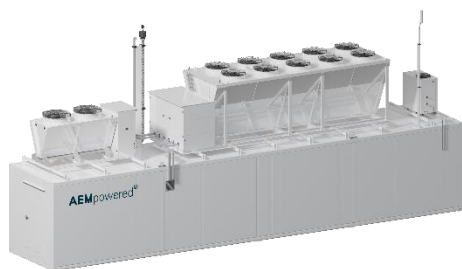
AEM Core

Manufactured by Enapter



Enapter Blueprints

Enapter provides Blueprint of its products. Stacks are distributed by Enapter to core partner. Enapter also offers engineering services.



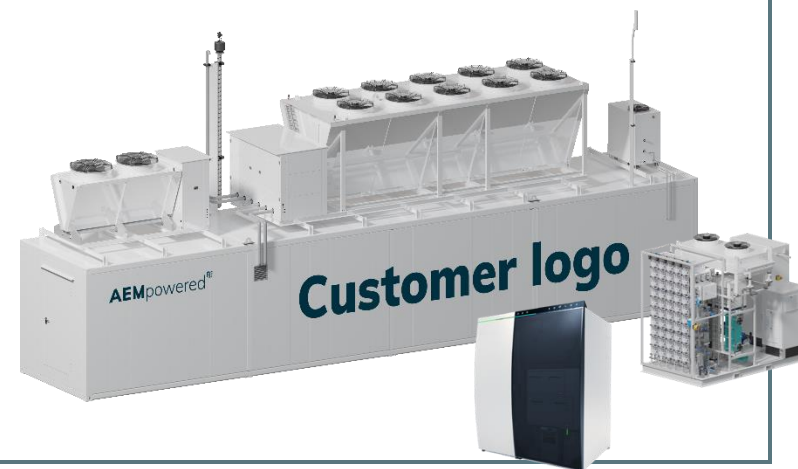
- Operating manual
- Technical specifications
- Product drawings
- Certification requirements
- Safety documents
- Etc.

Core Partners can build based on Enapters Blueprints, or design their own solutions, thanks to the modularity of the AEM Core

Core Partner

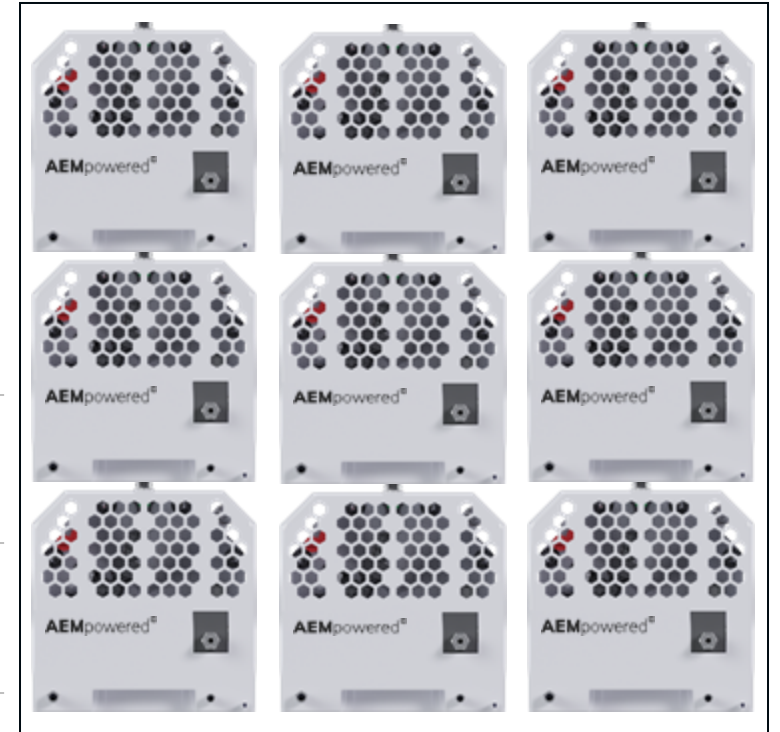
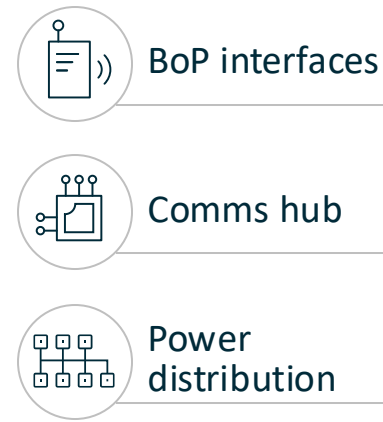
AEM powered electrolyzers

International network of core partners produce and sell products under their own label with “AEMpowered”



Empowering Core partners

- One-stop solution
- Ease of integration
- Scalable, ability to add more blocks
- Fast deployment and commissioning
- No major iterations of the design required



AEM Building Blocks

The ease of modularity




Enapter's USPs

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Comparing electrolyzer technologies

That's why Enapter's AEM is the ideal fit



Iridium-free: This means we can guarantee stability of prices and supply and lower supply chain risk.



Dynamic response: AEM provides a rapid start capability responsive to intermittent renewables.



Efficient and cost effective: AEM is the most cost-effective technology for H₂ production. Enapter's system efficiency is higher than that of competitors.



Flexible output range: Our inherent modularity provides a wide H₂ output range (3-100%).

Our strengths

PEM's competitive handicap



- On our planet **Iridium** only makes up ~ 0.001 parts per million. It's actually about 40x rarer than gold.
- It's one of the **most expensive metals**, with the current price of $\sim 5,000$ USD per ounce (146,326 € per kg).
- It's produced commercially along with the other noble metals as a **by-product** of nickel or copper production. Currently, the total yearly production is only 8-9t.
- It's an important component in the anode catalysts of **PEM electrolyzers**. Experts estimate that the demand for iridium by the PEM industry will exceed global supply many times over.

Iridium

Identifying the Problem.

AEM's competitive advantage



Enapter's AEM technology avoids the use of Iridium-based catalysts. This enables Enapter to achieve

- greater **price stability**
- lower **supply chain** vulnerability,
- without **performance** restrictions.

Enapter avoids the use of any PFAs and titanium-based plates and porous transport layers. This leads to

- **cost reduction** compared to PEM-based stacks,
- a lower **carbon footprint** and enhanced sustainability.

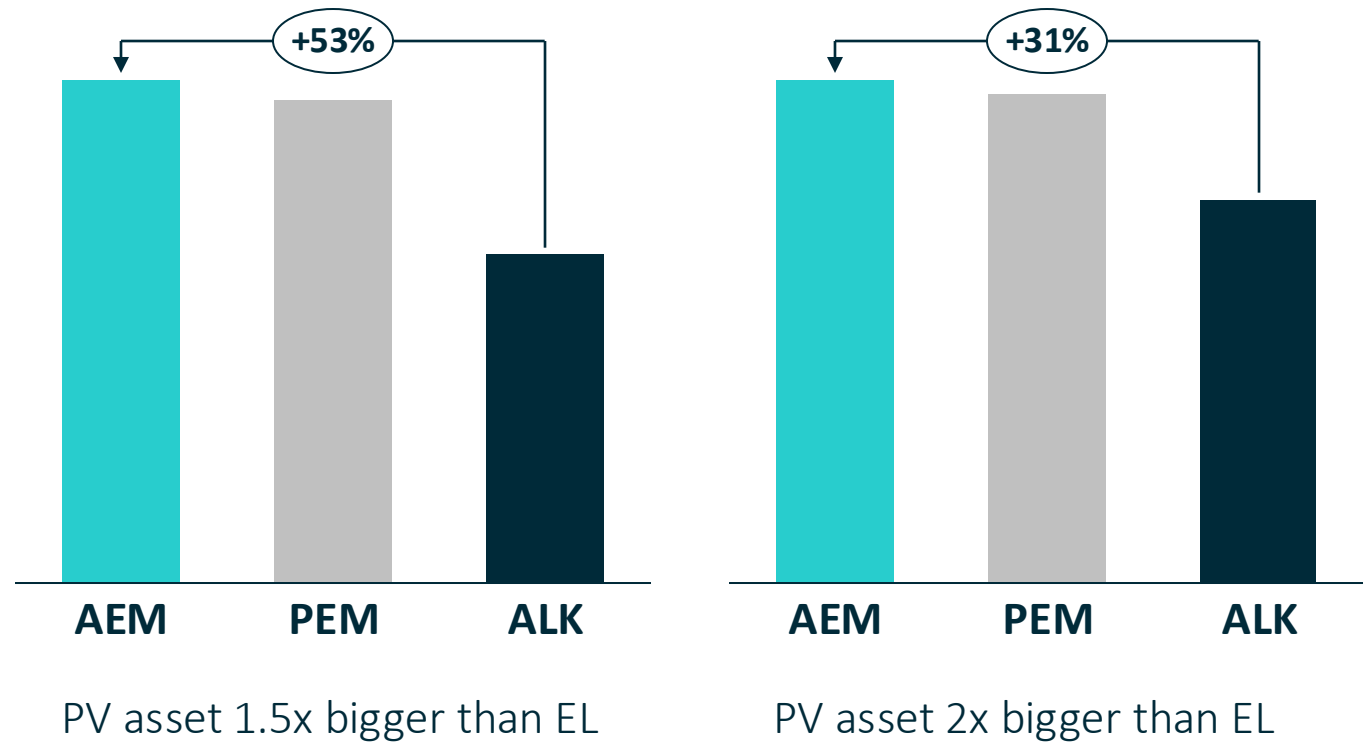
Iridium-free

Our unique selling proposition.

Flexibility

The most flexible MW systems in the market

- ✓ Operational flexibility of 3-100% due to modularity of our multicore electrolyzers
- ✓ Up to 53% increase¹ in annual hydrogen production for 1 MW system compared to competitors



¹ Calculations based on a 1 MW electrolyzer (for Enapter: AEM Nexus 1000) coupled with a 1,5 MW & 2 MW solar PV asset in Dusseldorf. Irradiation data from National Renewable Energy Lab (NREL). Operational flexibility of average PEM competitors assumed to be 10-100% and of average ALK competitors assumed to be 40-100%.

Software

Energy Monitoring and Management

- ✓ Real Time Monitoring and Control
- ✓ Predictive Maintenance
- ✓ Integration with third party systems
- ✓ Integrated AI for optimal efficiency
- ✓ Access via App (Android and iOS) and Browser






Applications

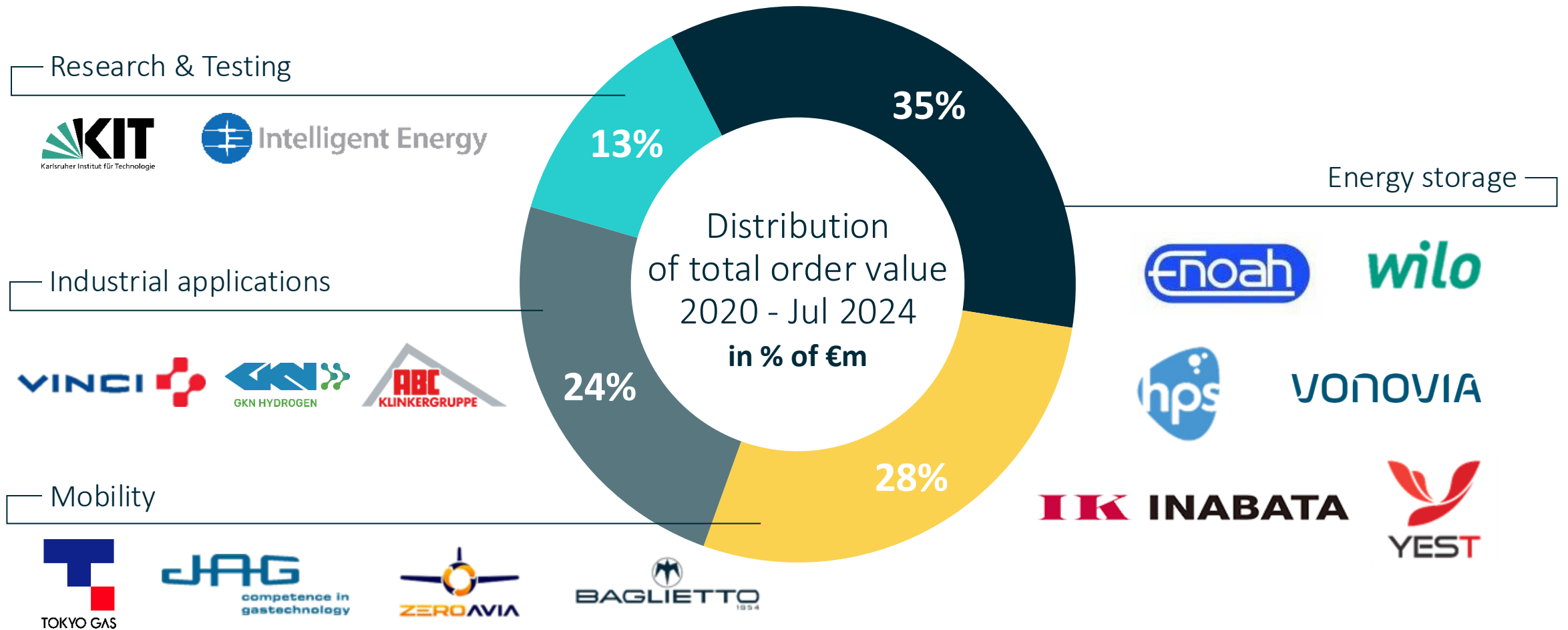
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Customers by industry sectors

Selected clients, partners and certified partners



Selected customers references for multicore class electrolyzers






Financials

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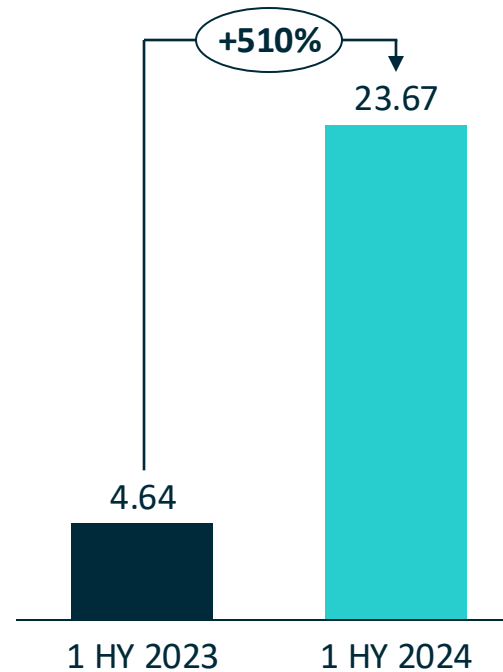
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Order intake and backlog

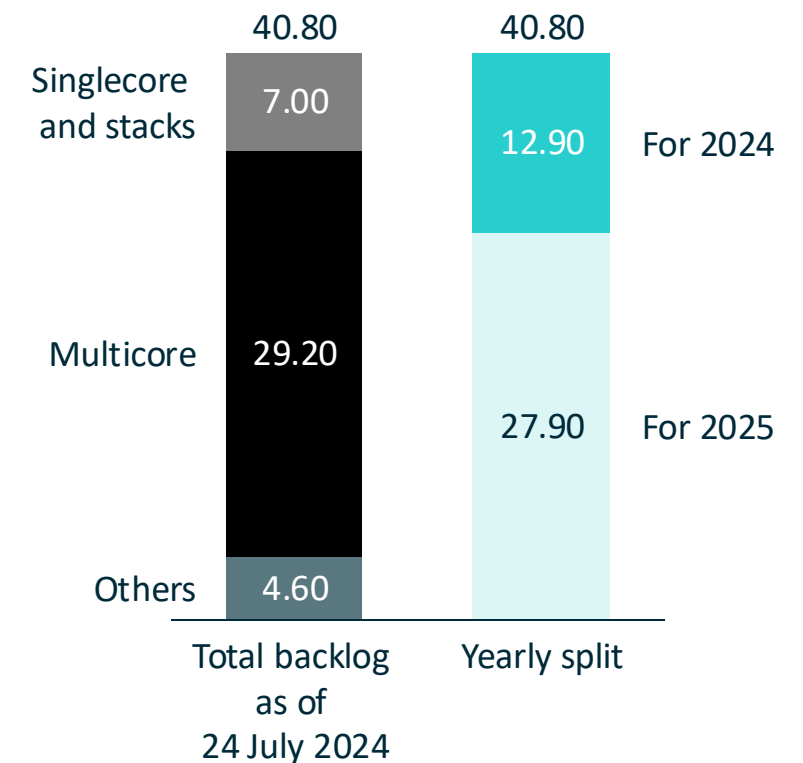
Order intake increased fivefold

- ✓ Order intake has increased fivefold compared to the previous half year and reached EUR 23.7M in HY/2024
- ✓ Order backlog (as of April 2024) stands at EUR 41M, out of which EUR 13M are orders for 2024. 77% of total backlog are for multicore electrolyzers

Order intake (MEUR)








Order backlog (MEUR)



Note: Multicore electrolyzer are defined as electrolyzer products containing more than one Core (Stack).

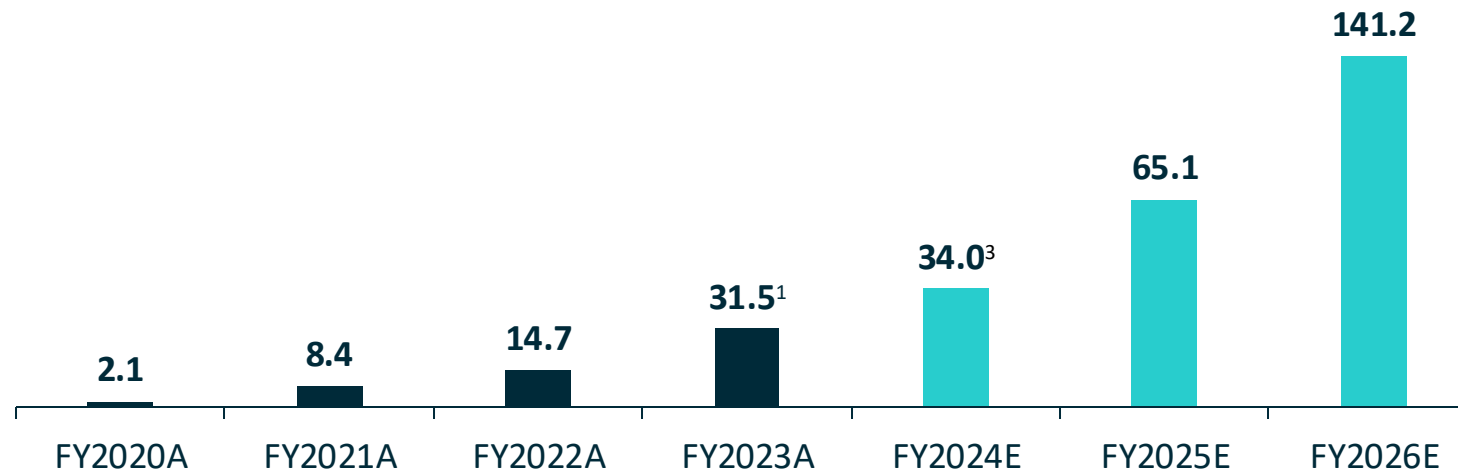
Historical & projected revenue development

Revenue (€m)

	FY2020A	FY2021A	FY2022A	FY2023A	FY2024E	FY2025E	FY2026E
 Enapter	2.1	8.4	14.7	31.6 ¹	34.0 ³		
 mwb research						80.5	177.0
 BRYAN, GARNIER & CO						48.6	n/a
 Pareto Securities						64.0	n/a
 First Berlin						67.4	141.2
				Broker Consensus		65.1	141.2

Broker research estimates²

- Enapter guidance projects product sales to approximately double from FY 2023-24 with multicore deliveries in 2024
- FY2023A revenue was composed of EUR 16.5m product sales and EUR 15m recognised on US license agreement
- In FY 2023 Enapter shifted its focus to marketing the multicore products which accounts for the nearly flat sales revenue as single core electrolyzer sales grew incrementally and orders flowed in for multicore products
- From FY 2021-22 single core electrolyzer revenue grew by 75% while Enapter was focused on the single core








Note: 1) 2023 Rev. included €15m from a US licensing deal at the end of 2023, of which €2m was paid at signing and the remaining is receivable. 2) FY24E – FY26E is based on the latest broker research from mwb research (13.06.2024), Bryan Garnier (09.01.2024), First Berlin (31.05.2024) and Pareto (19.03.2024). Note: 3): Enapter Guidance

Historical & projected EBITDA development

EBITDA (€m)

Broker research estimates²

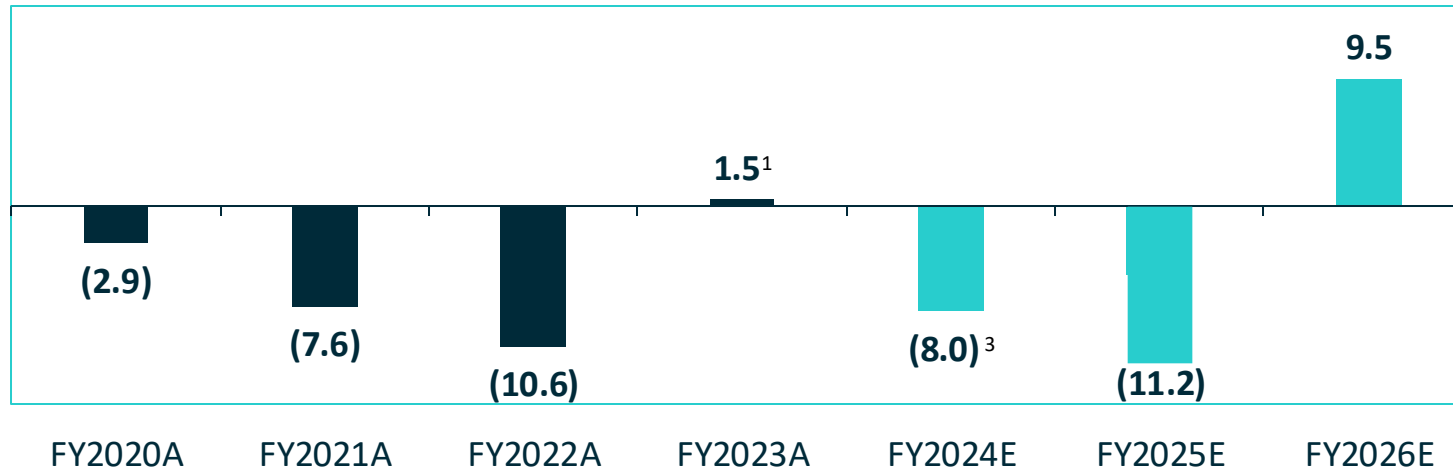
	FY2020A	FY2021A	FY2022A	FY2023A	FY2024E	FY2025E	FY2026E
 Enapter	(2.9)	(7.6)	(10.6)	1.5 ¹	(7)-(8) ³		
 mwb research						(12.9)	23.0
 BRYAN, GARNIER & CO						(20.0)	n/a
 Pareto Securities						(5.0)	n/a
 First Berlin						(6.8)	9.5
				Broker Consensus		(11.2)	9.5



Economies of scale in production ensure better margins.



Massive demand for megawatt systems underpins growth and automated production build-up.



Note: 1) FY23 published 30 April 2024. 2) FY24E and FY25E is based on the latest broker research from mwb research (13.06.2024), Bryan Garnier (09.01.2024), First Berlin (31.05.2024) and Pareto (19.03.2024). Note: 3): Enapter Guidance



Operations and ESG

 Enapter


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Pisa 100%

Production plant powered by renewable energies



Saerbeck 100%

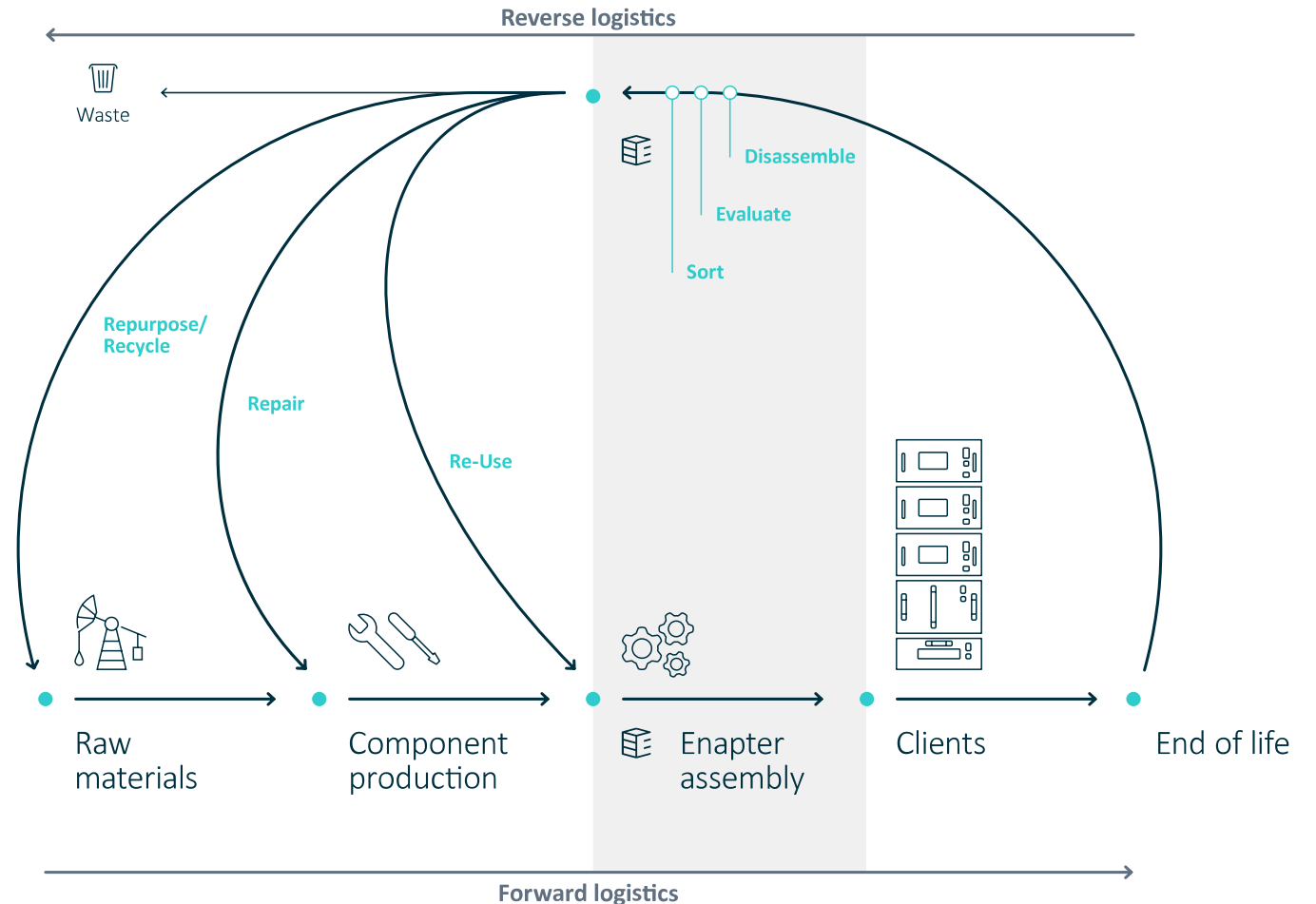
Production plant powered by renewable energies



Leadership

Circular Economy

- As a product manufacturer, the biggest positive impact we can have on the environment is to handle natural resources carefully.
- This is why we aim to make our production as circular as possible.
- We have already developed a reverse logistics process and take back our electrolyzers at the end of their lifetime.
- We report according to ESRS and SASB standards and publish an annual sustainability report.



Leadership

We set high ethical standards in our work

- We truly value our colleagues.
- We prioritize their well-being and development, fostering open communication and providing ample opportunities for growth.
- Our compensation packages are competitive, and we strive to maintain a positive and inclusive work environment that encourages collaboration and creativity.



ESRS and SASB Reporting



Code of Conduct



Whistle-blower mechanism



202 employees
32% female 68% male



100% employees
with social protection

Leadership

Award winning company



Leadership

Enapter is supported and advised by experienced entrepreneurs, investors and academics

Supervisory board



Armin Steiner
SB Chairman,
Enapter SB Member,
zoo.de Ex-CFO, Beta System



Ragnar Kruse
SB Member, Enapter
Co-Founder, AI.HAMBURG
Co-Founder, Smaato



Eva Katheder
SB Member, Enapter
SB Member, H2 Core AG



Prof. Dr. Christof Wetter
SB Member, Enapter
SB Member, 2G
Professor, FH Münster

Majority shareholder



Sebastian-Justus Schmidt
Co-Founder and former CEO
(Vorstand) of Enapter

- Mr. Schmidt co-founded Enapter in 2017 and led the company as CEO and co-CEO until 2023. He continues to remain closely involved in an advisory capacity and as majority shareholder.
- Previously founder and CEO of SPB Software, which was acquired in 2011 by US-listed Yandex for a double-digit million euro price tag
- Former Executive Vice President and GM Mobile for Yandex, Europe's largest internet company

Advisory board



Udo Filzmaier
Board Member, e.battery
systems F Technologies,
Owner/CEO



Prof. Hubert Gasteiger
Professor, TU Munich
Ex-Director Catalyst
Technology, ACTA s.p.a



Uwe Raschke
Former Member
Board of Management,
Robert Bosch GmbH



Elaine Wong
H+ Partners, Co-Founder
& Partner MIT,
Member of the Board
of Trustees



Christof Winker
Cobira, Business
Development
cw-1 Consulting



Torsten Frühauf
Angel Investor
CEO Prokonzept GmbH



Sergei Storozhenko
Serial entrepreneur and
Angel Investor



Boris Tatievski
Founder of Bosger Holding,
Autobooing 24/7,
Bizol Germany





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Investor Relations

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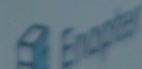
www.enapter.com



Selected Customer Projects



Enapter



Enapter

Industrial solution | Roto-Art, Netherlands



Replacing natural gas with green hydrogen for industrial ovens

- 7 × electrolyzer AEM EL 4.0 (singlecore)
- 7 kg/24 h of green hydrogen



Industrial solution | Yanmar, Japan



Industrial H₂ pilots at Yanmar Clean Energy Site

- 14 × electrolyzer AEM EL 2.1 (singlecore)
- 14 × electrolyzer AEM EL 4.0 (singlecore)
- 28 kg/24 h of green hydrogen



Mobility | Tokyo Gas, Japan



Commercial hydrogen refuelling station in Tokyo

- 30 × electrolyzer AEM EL 2.1 (singlecore)
- 30 kg/24 h of green hydrogen



Mobility | ZeroAvia, UK



Mobile refuelling for hydrogen aircrafts

- 10 × electrolyzer AEM EL 2.1 (singlecore)
- 10 kg/24 h of green hydrogen



Mobility | Baglietto, Italy



Green hydrogen production for the naval sector

- 10 × electrolyzer AEM EL 4.0 (singlecore)
- 10 kg/24 h of green hydrogen



Electricity storage | PowiDian Energy, France



Hydrogen seasonal storage in remote location

- 1 x electrolyzer AEM EL 2.1 (singlecore)
- 1 kg/24 h of green hydrogen



Electricity storage | Hylife Innovations, Netherlands



District-wide energy storage on a Dutch island

- 30 × electrolyzer AEM EL 2.1 (singlecore)
- 30 kg/24 h of green hydrogen



Electricity storage | Creo, UK



Autonomous energy management

- 2 × electrolyzer AEM EL 2.1 (singlecore)
- 2 kg/24 h of green hydrogen

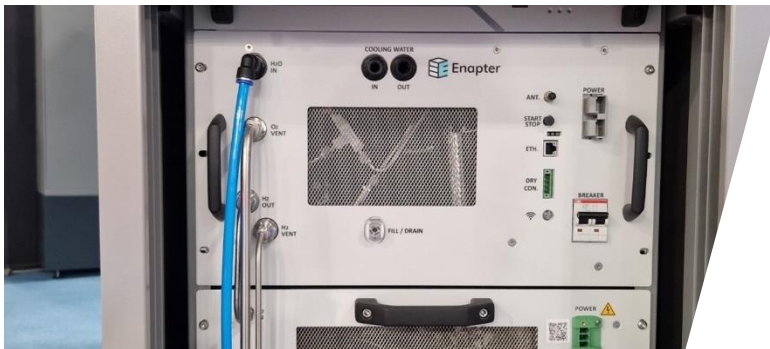


Electricity storage | Hybitat, Italy



Energy storage for buildings

- 1 x electrolyzer AEM EL 4.0 (singlecore)
- 1 kg/24 h of green hydrogen

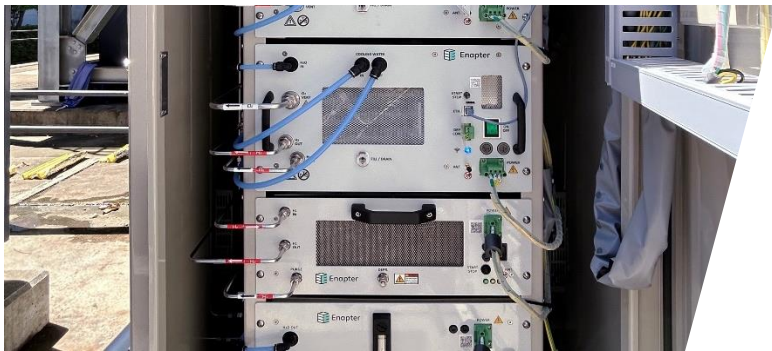


Electricity storage | Obayashi, Japan



Green hydrogen generation for Japanese construction sector

- 2 × electrolyzer AEM EL 4.0 (singlecore)
- 2 kg/24 h of green hydrogen



Power-to-heat | DNVGL, Netherlands



Residential heating with hydrogen

- 8 × electrolyzer AEM EL 2.1 (singlecore)
- 8 kg/24 h of green hydrogen



Research | Deep Branch, Netherlands



Protein creation with gas fermentation

- 1 × electrolyzer AEM EL 2.1 (singlecore)
- 1 kg/24 h of green hydrogen



Research | University of Santa Catarina (UFSC), Brazil



Green H₂ production for diverse uses in Florianópolis

- 9 × electrolyzer AEM EL 2.1 (singlecore)
- 9 kg/24 h of green hydrogen



Research | Czech Technical University, Czech Republic



H₂ mobility R&D at CTU Prague

- 4 × electrolyzer AEM EL 2.1 (singlecore)
- 4 kg/24 h of green hydrogen



Research | CICITEM, Chile



Mobile green hydrogen plant for research

- 8 × electrolyzer AEM EL 2.1 (singlecore)
- 8 kg/24 h of green hydrogen

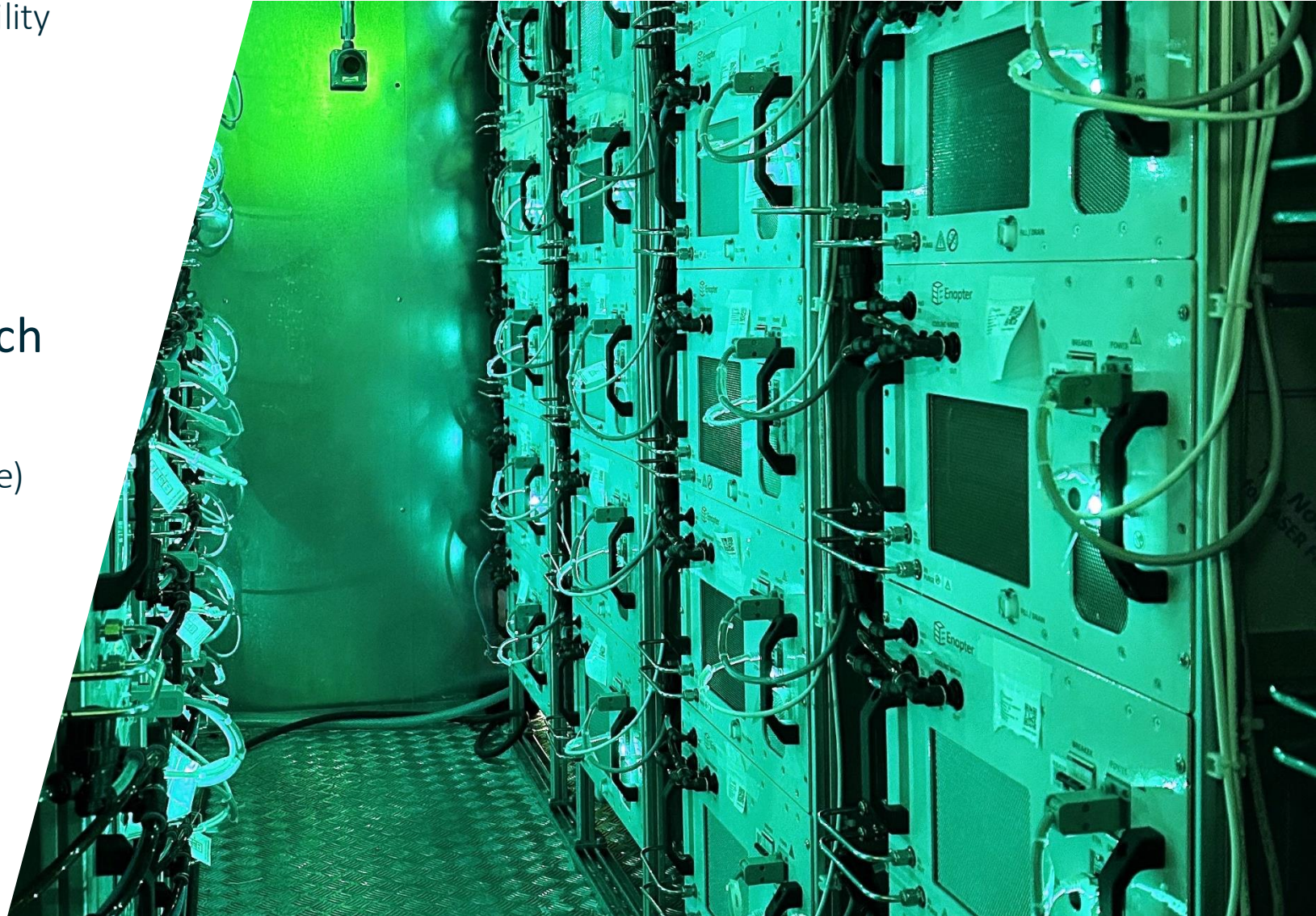


Research | HyLab of MORE Munich Mobility
Research Campus, Germany



Decentralised hydrogen production for mobility research

- 48 × electrolyzer AEM EL 2.1 (singlecore)
- 48 kg/24 h of green hydrogen



Electricity storage | Wilo, Germany



H2POWERPLANT for backup energy & self-sufficiency

- 95 × Electrolyser AEM EL 2.1 (single-core)
- 95 kg/24 h of green hydrogen



Power-to-X | Starfire Energy, USA



Ammonia production

- 21 × Electrolyser AEM EL 2.1 (single-core)
- 21 kg/24 h of green hydrogen

